

Fiscal Year 2019/20 Budget Book

Volume Three



University of Wisconsin
Whitewater

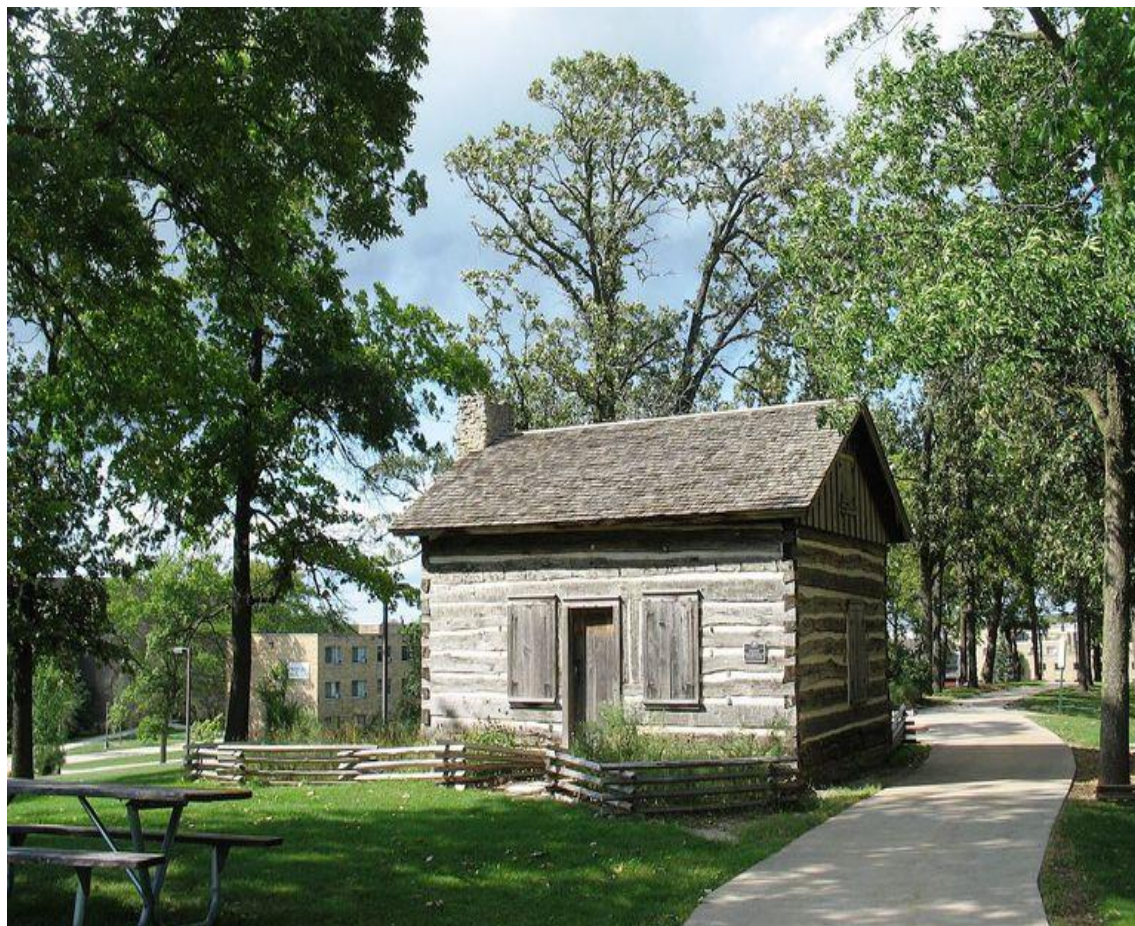


University of Wisconsin
Whitewater

Fiscal Year 2019/20 Budget Book Volume Three

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Message to the Chancellor

Dear Chancellor Watson:

We are pleased to present the Fiscal Year 2019/20 Budget, in the amount of \$263.8 million.

Purpose

The University of Wisconsin-Whitewater's Fiscal Year 2019/20 Budget Book is primarily intended to serve as an internal document, produced annually for use by members of the campus community.

Due to declining enrollment, the campus took significant steps in Fiscal Year 2019/20 with an increased focus on cost containment and strategic investments. These steps are designed so we can preserve our enduring commitment of providing access and opportunities to current and future students of UW-Whitewater. Further details are available in our Financial Planning document.

Overview

This budget document includes the financial breakdown of all divisions, as well as general and non-general fund revenues.

We have also included a three-year all-funds budget analysis that includes all revenue and all expenses for FY 17/18, 18/19 and 19/20. Prior years are available on the [Administrative Affairs Website](#). This type of analysis can be a powerful tool for decision-making, as it provides insight into risks and opportunities in our budget.

Moving forward we have established a budget cycle that both embraces long term planning as well as immediate response to changing conditions. We will also continue preparing and publishing annual Budget Books. These actions and continuous improvement signify our commitment to enhanced transparency of University processes and our confidence in the institution's financial plan.

We appreciate the opportunity to submit the Fiscal Year 2019/20 Budget Book for your review. We have taken great care in preparing these summary reports for your consideration. I would like to provide special thanks to my budget team and financial services team as well as executive office staff who prepared the budget we present to you today.

Sincerely,

Taryn (Todd) Carothers, Interim Vice Chancellor of Administrative Affairs



FY19/20 Budget Process

The annual budget process begins in June/July, about 12 months in advance of the beginning of the fiscal year, when UW-Whitewater prepared its first multi-year financial plan which included enrollment projections that helped determine estimated tuition. Tuition is the largest source of our campus operating budget, 90% of the budget is generated tuition and fees while direct state support (GPR) only accounts for approximately 10%. The FY19/20 projected tuition was reduced by \$2,000,000 compared with FY19/20 values, the first time in at least 5 years that our campus lowered its tuition authority.

FY19/20 saw a focus on expense reductions based on the financial plan. The expense reductions addressed declining tuition while also providing funds for new enrollment investments. These efforts continued beyond the official FY19/20 budget submission and continued into the fiscal year. Because carryover balances were diminishing, the fiscal year was additionally used to collect and review past centrally funded items that utilized carryover balances. These efforts were all coordinated based on the multi-year financial plan.

Other changes of note include:

- Continued adjustments to the financial plan including monthly progress updates related to actions and the financial plan
- Specific training-oriented sessions within the monthly Budget Managers group including the impact of changing tuition on budgets
- Continued use and familiarity with the Plan UW tool for the budget process

Future Budget Office initiatives will focus on continue providing financial considerations in strategic and specialized division or department decisions including increased scenario modeling. The Budget Office will continue to provide educational opportunities, help division and department areas manage their budgets, and reflective of changing revenues.

Robert Kirk

Interim Budget Director

2019/20 Budget

University of Wisconsin-Whitewater Budget

The total 2019/20 Redbook budget for UW-Whitewater is \$263,786,120 (including one-time use of tuition balances under General Program Operations). The Budget Book for the divisions does not include approximately \$17.8 million of budget that is added later and outside of the Redbook allocation. This amount consists primarily of General Purpose Revenue (fund 102) and Federal Aid (fund 144) in the Supplies and Aid to Individuals categories along with the Supplies category in Gifts (fund 133).

| | 2019-20 | 2018-19 | 2017-18 |
|---|--------------------|--------------------|--------------------|
| Instructional State Support | 14,968,561 | 13,686,060 | 11,408,174 |
| Rock Instructional State Support | 1,405,618 | 0 | 0 |
| Extension Instructional State Support | 299,198 | 0 | 0 |
| Energy Costs | 3,607,741 | 3,365,710 | 3,365,710 |
| State-Funded Debt Service | 12,207,900 | 11,681,202 | 13,117,837 |
| Minority and Disadvantaged Programs | 1,064,837 | 1,013,035 | 1,080,225 |
| Advanced Opportunity Grants | 404,056 | 380,643 | 353,292 |
| Lawton Grants | 655,309 | 624,242 | 622,928 |
| Total State Support | 34,613,220 | 30,750,892 | 29,948,166 |
| Tuition/Student Fees | 88,189,690 | 87,015,188 | 87,015,188 |
| Extension Student Fees | 2,133,116 | 0 | 0 |
| General Program Operations | 56,363,319 | 55,122,663 | 54,203,080 |
| Auxiliary Debt Service | 10,538,718 | 9,386,011 | 8,153,166 |
| Gifts and Donations | 4,582,523 | 2,384,980 | 2,194,758 |
| Grants To Meet Emergency Financial Need | 13,151 | 0 | 0 |
| Federal Aid | 67,312,629 | 82,368,762 | 82,162,824 |
| Trust Fund Income | 38,001 | 20,500 | 20,500 |
| License Plate Scholarships | 1,754 | 20,000 | 20,000 |
| Total Budget | 263,786,120 | 267,068,996 | 263,717,682 |

All Funds FY 19/20



UW-Whitewater 2019/20 Redbook Budget Summary

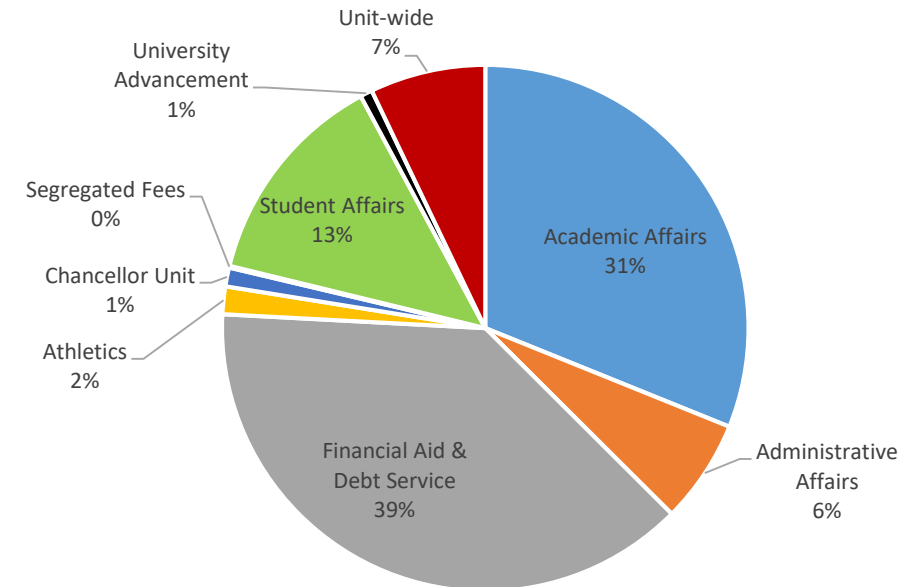
| | |
|-----------------------|-------------|
| Salaries and Wages | 86,355,853 |
| Fringe Benefits | 29,595,259 |
| Supplies and Expenses | 48,228,608 |
| Sales Credit | (3,523,731) |
| Capital | 1,887,392 |
| Aids to Individuals | 77,368,857 |
| Special Purpose | 23,855,882 |
| | 263,768,120 |

FY 19/20 Division Budgets

All Funds by Division

| | FTE | Salary | Operating Expenses | Total |
|------------------------------|---------|-------------|--------------------|-------------|
| Academic Affairs | 890.84 | 69,860,729 | 12,203,723 | 82,064,452 |
| Administrative Affairs | 153.70 | 10,319,601 | 6,458,316 | 16,777,917 |
| Athletics | 44.87 | 2,638,551 | 1,834,698 | 4,473,249 |
| Chancellor Unit | 12.50 | 1,264,455 | 1,778,883 | 3,043,338 |
| Financial Aid & Debt Service | 0.00 | 0 | 101,224,739 | 101,224,739 |
| Segregated Fees | 0.00 | 4,590 | 281,727 | 286,316 |
| Student Affairs | 188.72 | 15,702,565 | 19,523,948 | 35,226,513 |
| University Advancement | 23.20 | 1,734,733 | 237,167 | 1,971,900 |
| Unit-wide | 0.00 | 14,443,889 | 4,273,808 | 18,717,697 |
| All Divisions | 1313.83 | 115,969,112 | 147,817,008 | 263,786,120 |

Total Funds by Division (in Percent)



FY 19/20 Division Budgets – Administrative Affairs, Chancellor’s Unit, Athletics, and Unit-wide

| <i>Administrative Affairs</i> | FTE | Salary | Operating Expenses | Total |
|-------------------------------|--------|------------|--------------------|------------|
| Fund 102 | 122.85 | 8,025,838 | 1,118,510 | 9,144,348 |
| Fund 109 | 0.00 | 0 | 3,167,710 | 3,167,710 |
| Fund 118 | 0.00 | 0 | 208,723 | 208,723 |
| Fund 128 | 19.25 | 1,218,273 | 579,667 | 1,797,940 |
| Fund 131 | 10.00 | 606,044 | 0 | 606,044 |
| Fund 133 | 0.00 | 135,841 | 166,699 | 302,540 |
| Fund 136 | 0.60 | 0 | 10,000 | 10,000 |
| Fund 144 | 0.50 | 297,605 | 858,000 | 1,155,605 |
| Fund 150 | 0.50 | 33,899 | 349,007 | 382,906 |
| Fund 402 | 0.00 | 2,102 | 0 | 2,102 |
| All Funds | 153.70 | 10,319,601 | 6,458,316 | 16,777,917 |

Administrative Affairs departments include:

- Budget, Planning and Analysis
- Financial Services
- Risk Management and Safety
- Visitor and Parking Services
- Facilities Planning and Management
- Human Resources and Diversity
- Police Services

| <i>Chancellor Unit</i> | FTE | Salary | Operating Expenses | Total |
|------------------------|-------|-----------|--------------------|-----------|
| Fund 102 | 10.50 | 1,162,824 | 1,700,783 | 2,863,607 |
| Fund 128 | 0.00 | 0 | 73,100 | 73,100 |
| Fund 131 | 2.00 | 101,631 | 5,000 | 106,631 |
| All Funds | 12.50 | 1,264,455 | 1,778,883 | 3,043,338 |

| <i>Athletics</i> | FTE | Salary | Operating Expenses | Total |
|------------------|-------|-----------|--------------------|-----------|
| Fund 102 | 30.27 | 1,754,788 | 30,000 | 1,784,788 |
| Fund 128 | 10.96 | 855,991 | 1,804,698 | 2,660,689 |
| Fund 233 | 3.64 | 27,772 | 0 | 27,772 |
| All Funds | 44.87 | 2,638,551 | 1,834,698 | 4,473,249 |

| <i>Unit-wide</i> | FTE | Salary | Operating Expenses | Total |
|------------------|------|-------------|--------------------|-------------|
| Fund 102 | 0.00 | 20,237,179 | 0 | 20,237,179 |
| Fund 103 | 0.00 | 840,981 | 1,291,241 | 2,132,222 |
| Fund 104 | 0.00 | 29,463 | 0 | 29,463 |
| Fund 128 | 0.00 | (199,720) | 0 | (199,720) |
| Fund 131 | 0.00 | (6,532,665) | (132,866) | (6,665,531) |
| Fund 132 | 0.00 | 42,192 | 0 | 42,192 |
| Fund 133 | 0.00 | (9,444) | 0 | (9,444) |
| Fund 136 | 0.00 | (6,666) | 0 | (6,666) |
| Fund 144 | 0.00 | (14,360) | 0 | (14,360) |
| Fund 150 | 0.00 | (489) | 0 | (489) |
| Fund 189 | 0.00 | (122,878) | 0 | (122,878) |
| Fund 231 | 0.00 | 0 | 3,000,000 | 3,000,000 |
| Fund 233 | 0.00 | (5,228) | 0 | (5,228) |
| Fund 402 | 0.00 | 185,524 | 115,433 | 300,957 |
| All Funds | 0.00 | 14,443,889 | 4,273,808 | 18,717,697 |

FY 19/20 Division Budgets – Student Affairs, University Advancement, Financial Aid/Debt Service, & Segregated Fees

| <i>Student Affairs</i> | FTE | Salary | Operating Expenses | Total |
|------------------------|--------|------------|--------------------|------------|
| Fund 102 | 18.50 | 1,389,752 | 180,177 | 1,569,929 |
| Fund 128 | 150.97 | 12,864,745 | 19,265,420 | 32,130,165 |
| Fund 131 | 8.50 | 654,287 | 23,340 | 677,627 |
| Fund 133 | 9.75 | 749,053 | 0 | 749,053 |
| Fund 136 | 0.50 | 44,729 | 42,511 | 87,240 |
| Fund 144 | 0.50 | 0 | 0 | 0 |
| Fund 233 | 0.00 | 0 | 12,500 | 12,500 |
| All Funds | 188.72 | 15,702,565 | 19,523,948 | 35,226,513 |

Student Affairs departments include:

· Bookstore/Textbook Services · Career and Leadership Development · Center for Students with Disabilities
 · Children's Center · Dean of Students Office · Health and Counseling Services
 · Recreation Sports and Facilities · University Center · University Housing

| <i>University Advancement</i> | FTE | Salary | Operating Expenses | Total |
|-------------------------------|-------|-----------|--------------------|-----------|
| Fund 102 | 16.63 | 1,238,000 | 146,667 | 1,384,667 |
| Fund 103 | 1.00 | 0 | 0 | 0 |
| Fund 128 | 1.00 | 80,476 | 500 | 80,976 |
| Fund 233 | 4.57 | 416,257 | 90,000 | 506,257 |
| All Funds | 23.20 | 1,734,733 | 237,167 | 1,971,900 |

University Advancement departments include:

· Philanthropy and Alumni Engagement · University Marketing and Communications

| <i>Segregated Fees</i> | FTE | Salary | Operating Expenses | Total |
|------------------------|------|--------|--------------------|---------|
| Fund 128 | 0.00 | 4,590 | 281,727 | 286,316 |
| All Funds | 0.00 | 4,590 | 281,727 | 286,316 |

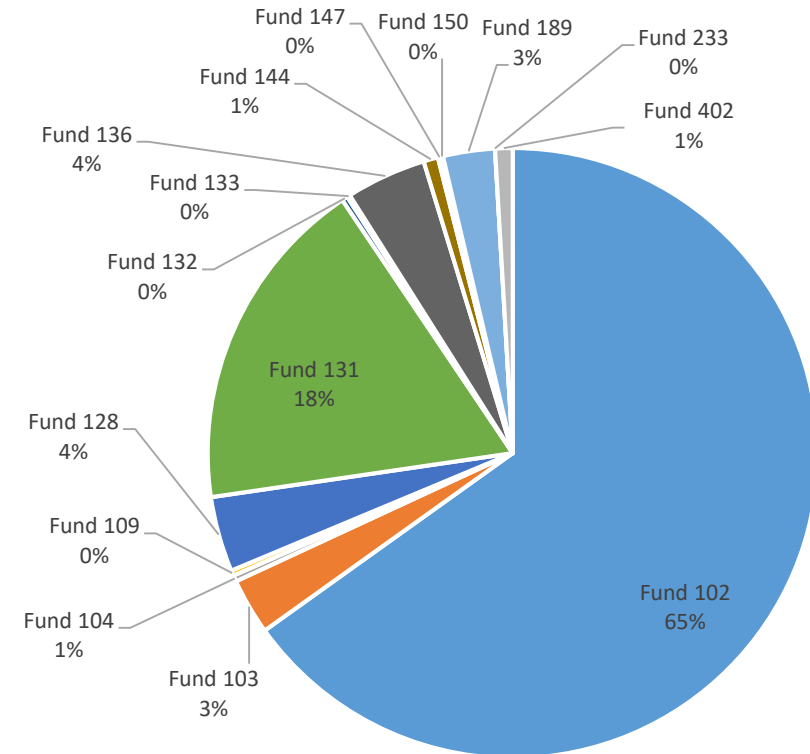
| <i>Financial Aid & Debt Service</i> | FTE | Salary | Operating Expenses | Total |
|---|------|--------|--------------------|-------------|
| Fund 102 | 0.00 | 0 | 167,659 | 167,659 |
| Fund 103 | 0.00 | 0 | 2,305 | 2,305 |
| Fund 110 | 0.00 | 0 | 12,207,900 | 12,207,900 |
| Fund 112 | 0.00 | 0 | 13,151 | 13,151 |
| Fund 123 | 0.00 | 0 | 10,538,718 | 10,538,718 |
| Fund 128 | 0.00 | 0 | 1,207,687 | 1,207,687 |
| Fund 133 | 0.00 | 0 | 752,938 | 752,938 |
| Fund 136 | 0.00 | 0 | 8,182,553 | 8,182,553 |
| Fund 144 | 0.00 | 0 | 81,801 | 81,801 |
| Fund 145 | 0.00 | 0 | 400,000 | 400,000 |
| Fund 146 | 0.00 | 0 | 552,566 | 552,566 |
| Fund 148 | 0.00 | 0 | 11,979,307 | 11,979,307 |
| Fund 149 | 0.00 | 0 | 51,875,347 | 51,875,347 |
| Fund 150 | 0.00 | 0 | 45,505 | 45,505 |
| Fund 161 | 0.00 | 0 | 38,001 | 38,001 |
| Fund 184 | 0.00 | 0 | 1,754 | 1,754 |
| Fund 233 | 0.00 | 0 | 2,118,182 | 2,118,182 |
| Fund 403 | 0.00 | 0 | 404,056 | 404,056 |
| Fund 406 | 0.00 | 0 | 655,309 | 655,309 |
| All Funds | 0.00 | 0 | 101,224,739 | 101,224,739 |

FY 19/20 Division Budgets – Academic Affairs

Academic Affairs

| <i>Academic Affairs</i> | FTE | Salary | Operating Expenses | Total |
|-------------------------|--------|------------|--------------------|------------|
| Fund 102 | 615 | 47,964,125 | 5,472,275 | 53,436,400 |
| Fund 103 | 49.53 | 2,291,336 | 154,258 | 2,445,594 |
| Fund 104 | 5 | 264,735 | 5,000 | 269,735 |
| Fund 109 | 0.00 | 0 | 231,308 | 231,308 |
| Fund 128 | 9 | 898,845 | 2,370,862 | 3,269,707 |
| Fund 131 | 161.35 | 13,876,382 | 794,019 | 14,670,401 |
| Fund 132 | 0 | 80,702 | 169,470 | 250,172 |
| Fund 133 | 0.29 | 127,952 | 0 | 127,952 |
| Fund 136 | 12 | 1,273,959 | 2,217,009 | 3,490,968 |
| Fund 144 | 9.76 | 576,724 | 57,000 | 633,724 |
| Fund 147 | 0 | 0 | 155,000 | 155,000 |
| Fund 150 | 1.00 | 20,717 | 45,000 | 65,717 |
| Fund 189 | 18 | 1,916,233 | 339,761 | 2,255,994 |
| Fund 233 | 0.09 | 0 | 0 | 0 |
| Fund 402 | 10 | 569,018 | 192,760 | 761,778 |
| All Funds | 890.84 | 69,860,729 | 12,203,723 | 82,064,452 |

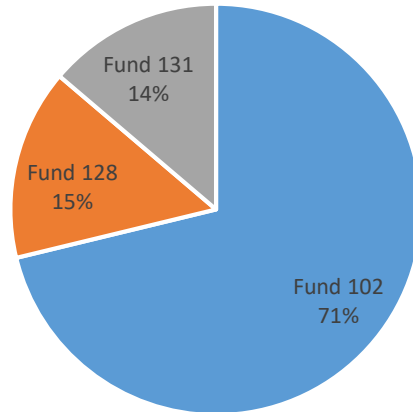
Academic Affairs Budget Total by Fund (in Percent)



FY 19/20 Division Budgets – Academic Affairs

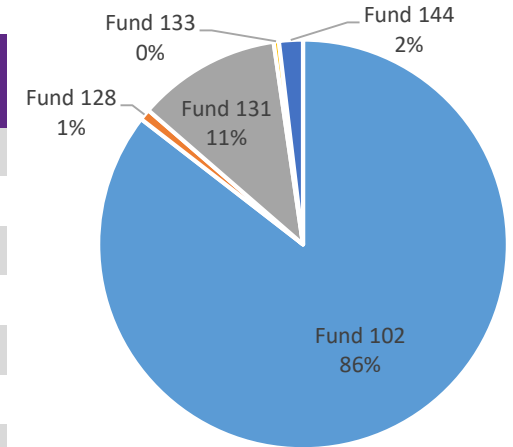
College of Arts and Communication

| | FTE | Salary | Operating Expenses | Total |
|------------------|--------|-----------|--------------------|-----------|
| Fund 102 | 86.04 | 5,460,795 | 243,318 | 5,704,113 |
| Fund 128 | 4.42 | 474,949 | 727,479 | 1,202,428 |
| Fund 131 | 9.76 | 1,103,462 | 0 | 1,103,462 |
| All Funds | 100.22 | 7,039,206 | 970,797 | 8,010,003 |



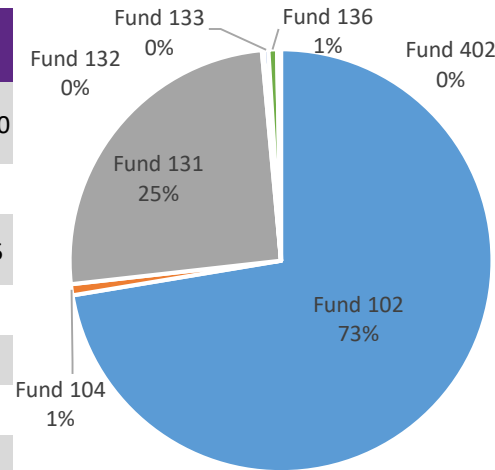
College of Education and Professional Studies

| | FTE | Salary | Operating Expenses | Total |
|------------------|--------|-----------|--------------------|-----------|
| Fund 102 | 92.78 | 6,785,271 | 298,838 | 7,084,109 |
| Fund 128 | 0.00 | 0 | 73,325 | 73,325 |
| Fund 131 | 12.58 | 844,553 | 94,127 | 938,680 |
| Fund 133 | 0.00 | 34,543 | 0 | 34,543 |
| Fund 144 | 2.11 | 156,142 | 0 | 156,142 |
| Fund 233 | 0.09 | 0 | 0 | 0 |
| All Funds | 107.56 | 7,820,508 | 466,290 | 8,286,798 |



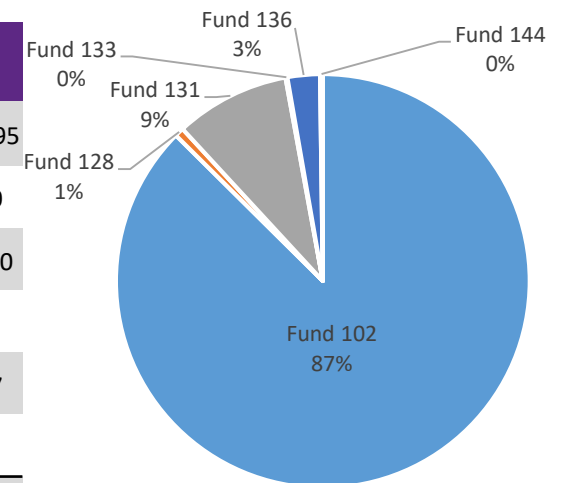
College of Business and Economics

| | FTE | Salary | Operating Expenses | Total |
|------------------|--------|------------|--------------------|------------|
| Fund 102 | 129.68 | 13,861,492 | 500,498 | 14,361,990 |
| Fund 104 | 2.60 | 168,328 | 0 | 168,328 |
| Fund 131 | 38.02 | 4,724,485 | 300,000 | 5,024,485 |
| Fund 132 | 0.00 | 0 | 29,999 | 29,999 |
| Fund 133 | 0.00 | 68,104 | 0 | 68,104 |
| Fund 136 | 0.38 | 30,044 | 100,350 | 130,394 |
| Fund 402 | 1.00 | 54,174 | 6,000 | 60,174 |
| All Funds | 171.68 | 18,906,627 | 936,847 | 19,843,474 |



College of Letters and Sciences

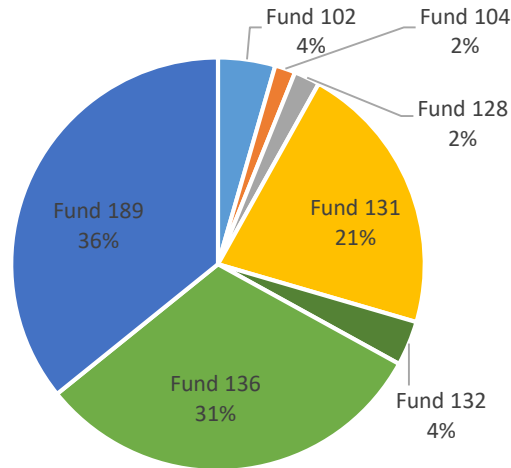
| | FTE | Salary | Operating Expenses | Total |
|------------------|--------|------------|--------------------|------------|
| Fund 102 | 215.19 | 14,601,822 | 566,173 | 15,167,995 |
| Fund 128 | 0.00 | 0 | 123,370 | 123,370 |
| Fund 131 | 17.43 | 1,433,015 | 123,035 | 1,556,050 |
| Fund 133 | 0.29 | 25,306 | 0 | 25,306 |
| Fund 136 | 5.74 | 420,432 | 18,595 | 439,027 |
| Fund 144 | 0.00 | 37,366 | 0 | 37,366 |
| All Funds | 238.64 | 16,517,941 | 831,172 | 17,349,114 |



FY 19/20 Division Budgets – Academic Affairs

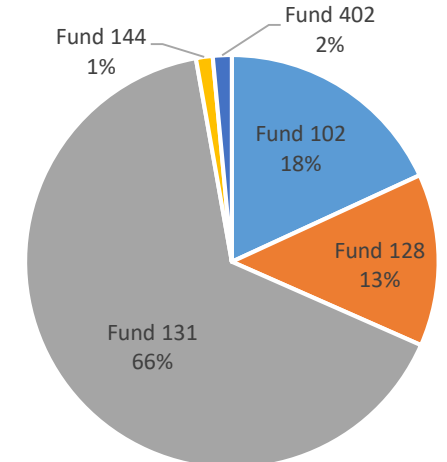
Graduate Studies and Continuing Education

| | FTE | Salary | Operating Expenses | Total |
|-----------|-------|-----------|--------------------|-----------|
| Fund 102 | 5.90 | 197,340 | 84,420 | 281,760 |
| Fund 104 | 2.00 | 96,407 | 5,000 | 101,407 |
| Fund 128 | 0.00 | 12,615 | 114,550 | 127,165 |
| Fund 131 | 28.08 | 1,334,939 | 15,000 | 1,349,939 |
| Fund 132 | 0.00 | 80,702 | 139,471 | 220,173 |
| Fund 136 | 4.42 | 278,419 | 1,687,299 | 1,965,719 |
| Fund 189 | 17.80 | 1,916,233 | 339,761 | 2,255,994 |
| All Funds | 58.20 | 3,916,655 | 2,385,501 | 6,302,157 |



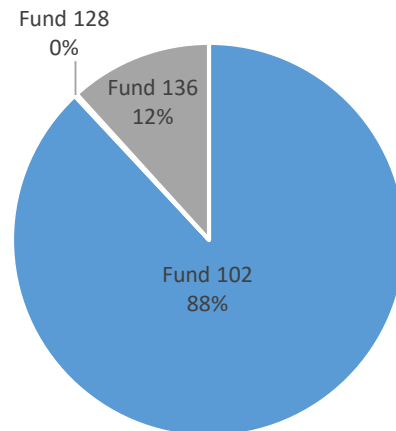
Enrollment Management

| | FTE | Salary | Operating Expenses | Total |
|-----------|-------|-----------|--------------------|-----------|
| Fund 102 | 11.00 | 885,018 | 301,795 | 1,186,813 |
| Fund 128 | 1.70 | 210,179 | 672,337 | 882,517 |
| Fund 131 | 51.63 | 4,032,096 | 261,857 | 4,293,953 |
| Fund 144 | 0.00 | 28,557 | 57,000 | 85,557 |
| Fund 402 | 1.57 | 85,118 | 12,000 | 97,118 |
| All Funds | 65.90 | 5,240,968 | 1,304,989 | 6,545,958 |



Instructional, Communication and Information Technology

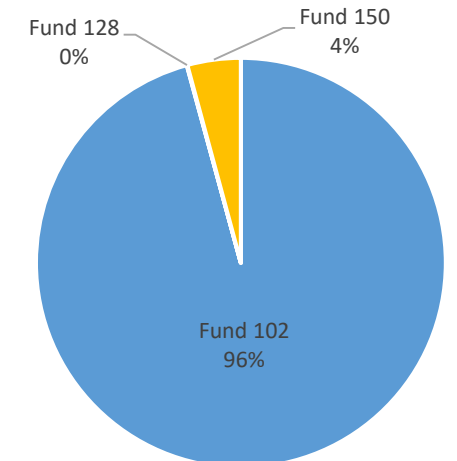
| | FTE | Salary | Operating Expenses | Total |
|-----------|-------|-----------|--------------------|-----------|
| Fund 102 | 37.50 | 3,850,138 | 1,622,930 | 5,473,068 |
| Fund 128 | 1.00 | 98,242 | (84,693) | 13,549 |
| Fund 136 | 1.00 | 405,035 | 324,264 | 729,299 |
| All Funds | 39.50 | 4,353,415 | 1,862,501 | 6,215,916 |



Provost

Includes Research and Sponsored Programs, Honors and Undergraduate Research

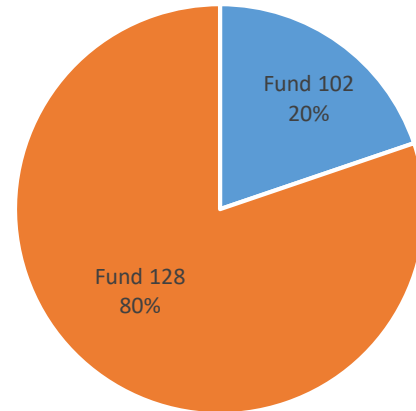
| | FTE | Salary | Operating Expenses | Total |
|-----------|-------|---------|--------------------|-----------|
| Fund 102 | 8.94 | 840,196 | 652,087 | 1,492,283 |
| Fund 128 | 0.00 | 0 | 535 | 535 |
| Fund 131 | 1.00 | 0 | 0 | 0 |
| Fund 150 | 1.00 | 20,717 | 45,000 | 65,717 |
| All Funds | 10.94 | 860,913 | 697,622 | 1,558,535 |



FY 19/20 Division Budgets – Academic Affairs

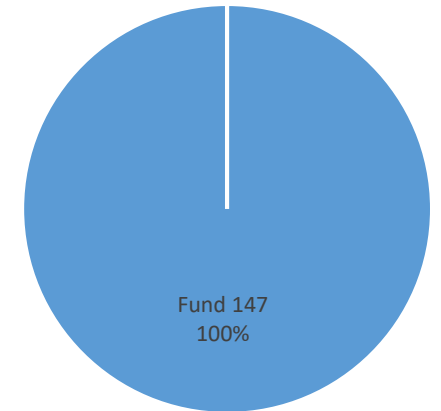
Global Experiences

| | FTE | Salary | Operating Expenses | Total |
|-----------|------|---------|--------------------|---------|
| Fund 102 | 1.70 | 88,794 | 31,541 | 120,335 |
| Fund 128 | 0.30 | 16,995 | 470,999 | 487,994 |
| All Funds | 2.00 | 105,789 | 502,540 | 608,329 |



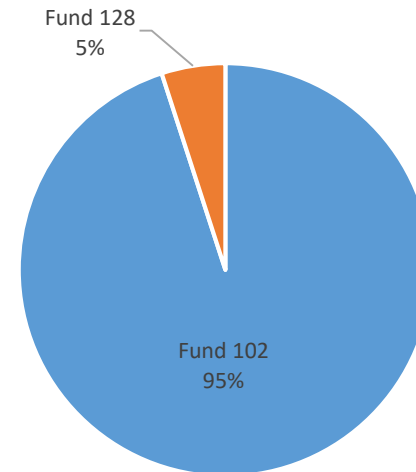
Student Assistance

| | FTE | Salary | Operating Expenses | Total |
|-----------|------|--------|--------------------|---------|
| Fund 147 | 0.00 | 0 | 155,000 | 155,000 |
| All Funds | 0.00 | 0 | 155,000 | 155,000 |



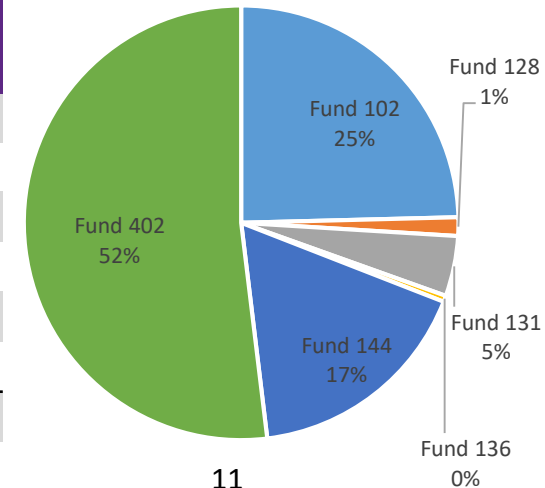
Library

| | FTE | Salary | Operating Expenses | Total |
|-----------|-------|-----------|--------------------|-----------|
| Fund 102 | 24.30 | 1,336,069 | 960,922 | 2,296,991 |
| Fund 128 | 0.50 | 23,585 | 97,116 | 120,701 |
| All Funds | 24.80 | 1,359,654 | 1,058,038 | 2,417,692 |



Student Diversity, Engagement and Success

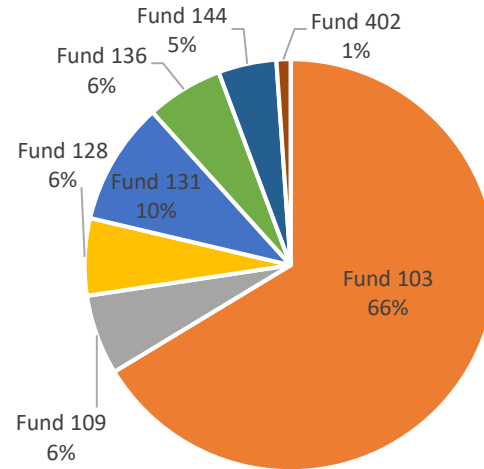
| | FTE | Salary | Operating Expenses | Total |
|-----------|-------|---------|--------------------|-----------|
| Fund 102 | 1.50 | 57,190 | 209,754 | 266,944 |
| Fund 128 | 0.00 | 0 | 15,000 | 15,000 |
| Fund 131 | 1.00 | 48,681 | 0 | 48,681 |
| Fund 136 | 0.00 | 0 | 5,000 | 5,000 |
| Fund 144 | 3.50 | 186,288 | 0 | 186,288 |
| Fund 402 | 6.50 | 388,802 | 174,760 | 563,562 |
| All Funds | 12.50 | 680,961 | 404,514 | 1,085,476 |



FY 19/20 Division Budgets – Academic Affairs

UW Rock

| | FTE | Salary | Operating Expenses | Total |
|-----------|-------|-----------|--------------------|-----------|
| Fund 102 | 0.87 | 0 | 0 | 0 |
| Fund 103 | 49.53 | 2,291,336 | 154,258 | 2,445,594 |
| Fund 109 | 0.00 | 0 | 231,308 | 231,308 |
| Fund 128 | 1.09 | 62,279 | 160,844 | 223,123 |
| Fund 131 | 1.85 | 355,151 | 0 | 355,151 |
| Fund 136 | 0.42 | 140,029 | 81,500 | 221,529 |
| Fund 144 | 4.15 | 168,371 | 0 | 168,371 |
| Fund 402 | 1.00 | 40,924 | 0 | 40,924 |
| All Funds | 58.90 | 3,058,091 | 627,910 | 3,686,001 |



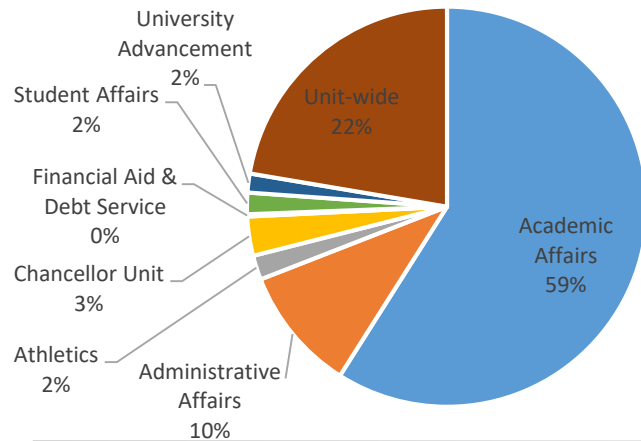
FY 19/20 Operating Budgets by Fund

| Fund | Amount |
|---|-------------|
| 102 - General Purpose Revenue | 90,588,577 |
| 103 - Colleges General Purpose Revenue | 4,580,121 |
| 104 - Extension Colleges General Purpose Revenue | 299,198 |
| 109 - Energy Costs | 3,399,018 |
| 110 - Principal Repayment and Interest | 12,207,900 |
| 112 - Emergency Financial Aid Grants | 13,151 |
| 118 - Renewable Energy | 208,723 |
| 123 - Debt Service | 10,538,718 |
| 128 - Auxiliary Enterprise | 41,306,860 |
| 131 - Academic Student Fees | 9,395,171 |
| 132 - Extension Non-Credit Program Receipts | 292,364 |
| 133 - Non-Federal Grants and Contracts | 1,923,039 |
| 136 - General Operations Receipts | 11,764,095 |
| 144 - Federal Aid-Special Projects | 1,856,770 |
| 145 - Fed Aid-Work Study | 400,000 |
| 146 - Fed Aid-Supplemental Educ Opportunity Costs | 552,566 |
| 147 - Perkins Loan | 155,000 |
| 148 - Pell Grants | 11,979,307 |
| 149 - Federal Direct Student Loans | 51,875,347 |
| 150 - Federal Aid Federal Indirect Cost Reimbursement | 493,639 |
| 161 - Trust Fund Income | 38,001 |
| 184 - License Plate Scholarship Program | 1,754 |
| 189 - Extension Student Fees | 2,133,116 |
| 231 - One-Time Use of Tuition Balances | 3,000,000 |
| 233 - Gifts-General | 2,659,484 |
| 402 - Minority and Disadvantaged Programs | 1,064,837 |
| 403 - Graduate Student Financial Aid | 404,056 |
| 406 - Lawton Minority Undergraduate Grants | 655,309 |
| | 263,786,120 |

| Categories | Amount |
|---|-------------|
| General Purpose Revenue Funds 102, 103, 109, 110, 118, 402, 403, 406 | 113,108,541 |
| Extended Programs Funds 104, 132, 189 | 2,724,678 |
| Academic Student Fees Fund 131 | 9,395,171 |
| General Program Operations Funds 128, 136 | 53,070,955 |
| Auxiliary Debt Service Fund 123 | 10,538,718 |
| Gifts and Donations Funds 112, 133, 233 | 4,595,674 |
| Federal Aid Funds 144, 145, 146, 147, 148, 149, 150 | 67,312,629 |
| Trust Fund Income Fund 161 | 38,001 |
| License Plate Scholarship Program Fund 184 | 1,754 |
| One-Time Use of Tuition Balances Fund 231 | 3,000,000 |
| | 263,786,120 |

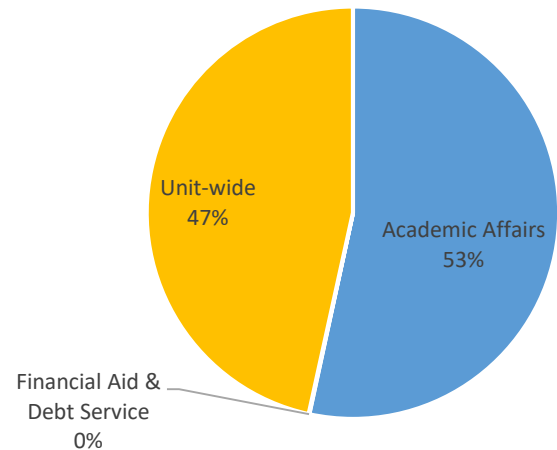
FY 19/20 Operating Budgets by Fund

Fund 102 – General Purpose Revenue Total



| <i>Fund 102</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|---------------|-------------------|--------------------|-------------------|
| Academic Affairs | 615.38 | 47,964,125 | 5,472,275 | 53,436,400 |
| Administrative Affairs | 122.85 | 8,025,838 | 1,118,510 | 9,144,348 |
| Athletics | 30.27 | 1,754,788 | 30,000 | 1,784,788 |
| Chancellor Unit | 10.50 | 1,162,824 | 1,700,783 | 2,863,607 |
| Financial Aid & Debt Service | 0.00 | 0 | 167,659 | 167,659 |
| Student Affairs | 18.50 | 1,389,752 | 180,177 | 1,569,929 |
| University Advancement | 16.63 | 1,238,000 | 146,667 | 1,384,667 |
| Unit-wide | 0.00 | 20,237,179 | 0 | 20,237,179 |
| Total | 814.13 | 81,772,506 | 8,816,071 | 90,588,577 |

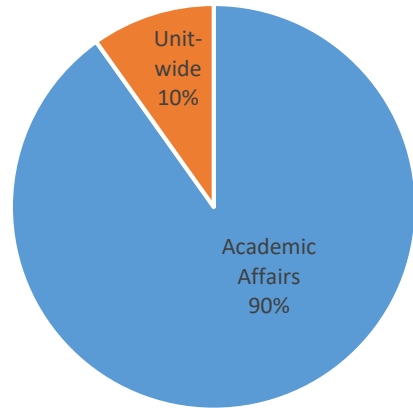
Fund 103 – Colleges General Purpose Revenue Total



| <i>Fund 103</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|--------------|------------------|--------------------|------------------|
| Academic Affairs | 49.53 | 2,291,336 | 154,258 | 2,445,594 |
| Financial Aid & Debt Service | 0.00 | 0 | 2,305 | 2,305 |
| University Advancement | 1.00 | 0 | 0 | 0 |
| Unit-wide | 0.00 | 840,981 | 1,291,241 | 2,132,222 |
| Total | 50.53 | 3,132,317 | 1,447,804 | 4,580,121 |

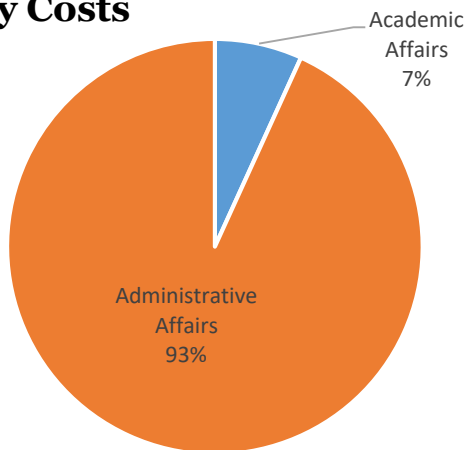
FY 19/20 Operating Budgets by Fund

Fund 104 – Extension Programs



| <i>Fund 104</i> | FTE | Salary | Operating Expenses | Total |
|------------------|-------------|----------------|--------------------|----------------|
| Academic Affairs | 4.60 | 264,735 | 5,000 | 269,735 |
| Unit-wide | 0.00 | 29,463 | 0 | 29,463 |
| Total | 4.60 | 294,198 | 5,000 | 299,198 |

Fund 109 – Energy Costs



| <i>Fund 109</i> | FTE | Salary | Operating Expenses | Total |
|------------------------|-------------|----------|--------------------|------------------|
| Academic Affairs | 0.00 | 0 | 231,308 | 231,308 |
| Administrative Affairs | 0.00 | 0 | 3,167,710 | 3,167,710 |
| Total | 0.00 | 0 | 3,399,018 | 3,399,018 |

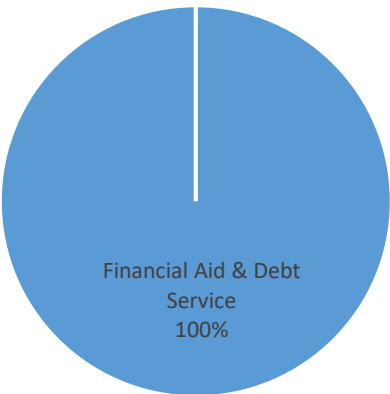
FY 19/20 Operating Budgets by Fund

Fund 110 – Principal Payment and Interest



| <i>Fund 110</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|------|--------|--------------------|------------|
| Financial Aid & Debt Service | 0.00 | 0 | 12,207,900 | 12,207,900 |
| Total | 0.00 | 0 | 12,207,900 | 12,207,900 |

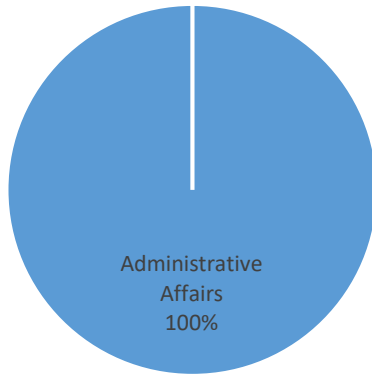
Fund 112 – Emergency Financial Aid Grants



| <i>Fund 112</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|------|--------|--------------------|--------|
| Financial Aid & Debt Service | 0.00 | 0 | 13,151 | 13,151 |
| Total | 0.00 | 0 | 13,151 | 13,151 |

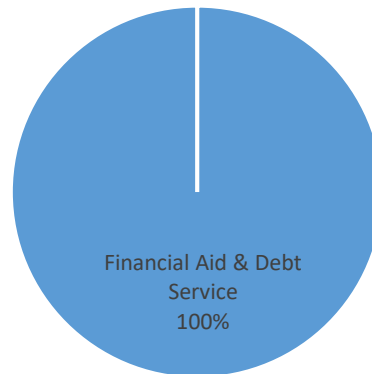
FY 19/20 Operating Budgets by Fund

Fund 118 – Renewable Energy



| <i>Fund 118</i> | FTE | Salary | Operating Expenses | Total |
|------------------------|------|--------|--------------------|---------|
| Administrative Affairs | 0.00 | 0 | 208,723 | 208,723 |
| Total | 0.00 | 0 | 208,723 | 208,723 |

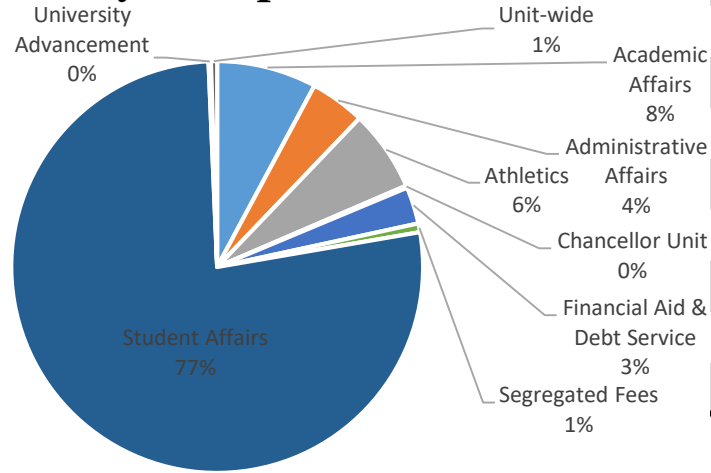
Fund 123 – Debt Service



| <i>Fund 123</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|------|--------|--------------------|------------|
| Financial Aid & Debt Service | 0.00 | 0 | 10,538,718 | 10,538,718 |
| Total | 0.00 | 0 | 10,538,718 | 10,538,718 |

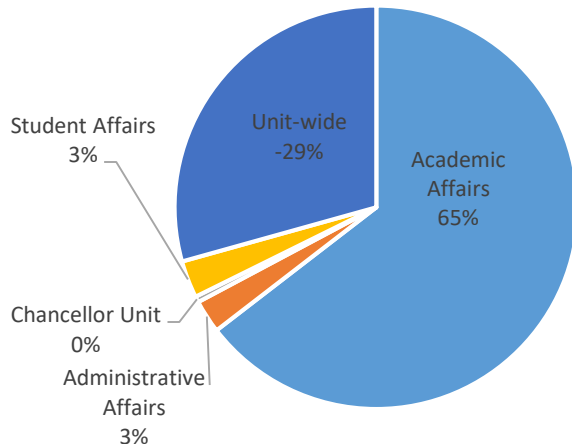
FY 19/20 Operating Budgets by Fund

Fund 128 – Auxiliary Enterprise



| <i>Fund 128</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|---------------|-------------------|--------------------|-------------------|
| Academic Affairs | 9.01 | 898,845 | 2,370,862 | 3,269,707 |
| Administrative Affairs | 19.25 | 1,218,273 | 579,667 | 1,797,940 |
| Athletics | 10.96 | 855,991 | 1,804,698 | 2,660,689 |
| Chancellor Unit | 0.00 | 0 | 73,100 | 73,100 |
| Financial Aid & Debt Service | 0.00 | 0 | 1,207,687 | 1,207,687 |
| Segregated Fees | 0.00 | 4,590 | 281,727 | 286,316 |
| Student Affairs | 150.97 | 12,864,745 | 19,265,420 | 32,130,165 |
| University Advancement | 1.00 | 80,476 | 500 | 80,976 |
| Unit-wide | 0.00 | -199,720 | 0 | -199,720 |
| Total | 191.19 | 15,723,199 | 25,583,661 | 41,306,860 |

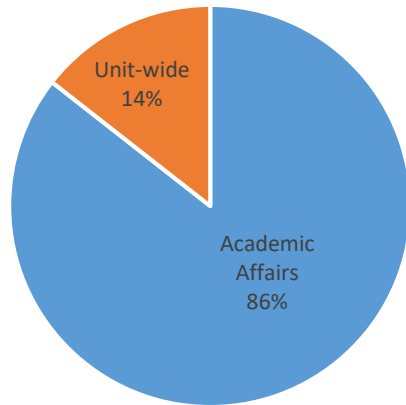
Fund 131 – Academic Student Fees



| <i>Fund 131</i> | FTE | Salary | Operating Expenses | Total |
|------------------------|---------------|------------------|--------------------|------------------|
| Academic Affairs | 161.35 | 13,876,382 | 794,019 | 14,670,401 |
| Administrative Affairs | 10.00 | 606,044 | 0 | 606,044 |
| Chancellor Unit | 2.00 | 101,631 | 5,000 | 106,631 |
| Student Affairs | 8.50 | 654,287 | 23,340 | 677,627 |
| Unit-wide | 0.00 | -6,532,665 | -132,866 | -6,665,531 |
| Total | 181.85 | 8,705,679 | 689,493 | 9,395,171 |

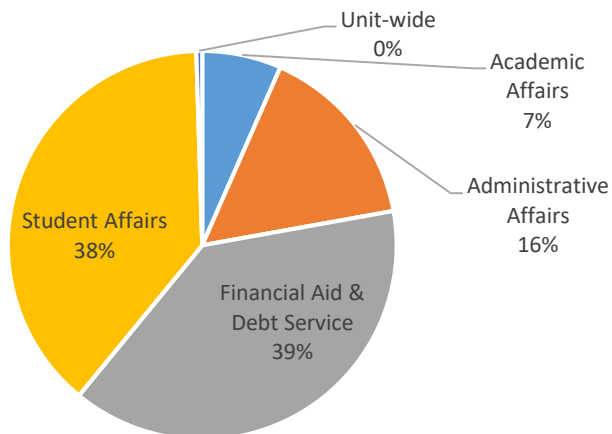
FY 19/20 Operating Budgets by Fund

Fund 132 – Extension Non-Credit Programs



| <i>Fund 132</i> | FTE | Salary | Operating Expenses | Total |
|------------------|-------------|----------------|--------------------|----------------|
| Academic Affairs | 0.00 | 80,702 | 169,470 | 250,172 |
| Unit-wide | 0.00 | 42,192 | 0 | 42,192 |
| Total | 0.00 | 122,894 | 169,470 | 292,364 |

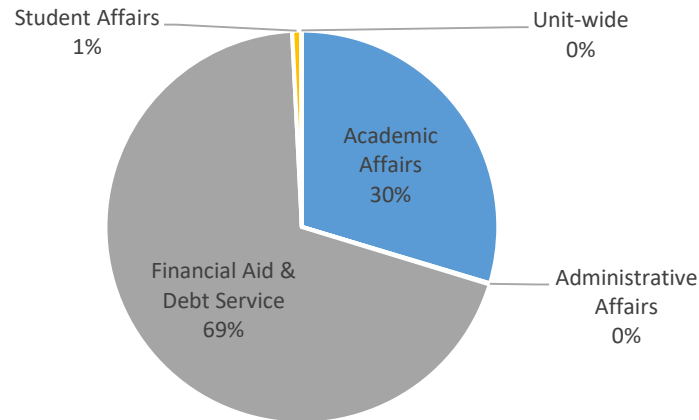
Fund 133 – Non-Federal Grants and Contracts



| <i>Fund 133</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|--------------|------------------|--------------------|------------------|
| Academic Affairs | 0.29 | 127,952 | 0 | 127,952 |
| Administrative Affairs | 0.00 | 135,841 | 166,699 | 302,540 |
| Financial Aid & Debt Service | 0.00 | 0 | 752,938 | 752,938 |
| Student Affairs | 9.75 | 749,053 | 0 | 749,053 |
| Unit-wide | 0.00 | -9,444 | 0 | -9,444 |
| Total | 10.04 | 1,003,402 | 919,637 | 1,923,039 |

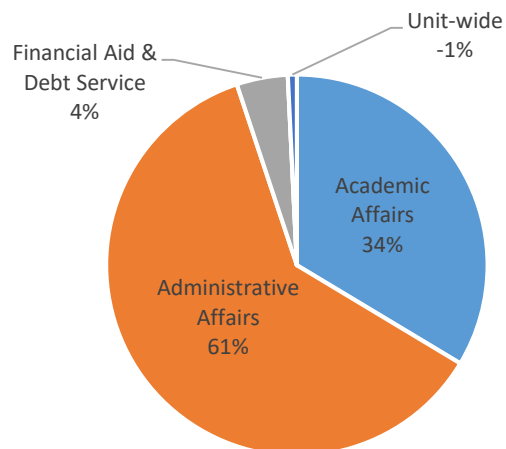
FY 19/20 Operating Budgets by Fund

Fund 136 – General Operations Receipts



| <i>Fund 136</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|--------------|------------------|--------------------|-------------------|
| Academic Affairs | 11.96 | 1,273,959 | 2,217,009 | 3,490,968 |
| Administrative Affairs | 0.60 | 0 | 10,000 | 10,000 |
| Financial Aid & Debt Service | 0.00 | 0 | 8,182,553 | 8,182,553 |
| Student Affairs | 0.50 | 44,729 | 42,511 | 87,240 |
| Unit-wide | 0.00 | -6,666 | 0 | -6,666 |
| Total | 13.06 | 1,312,022 | 10,452,073 | 11,764,095 |

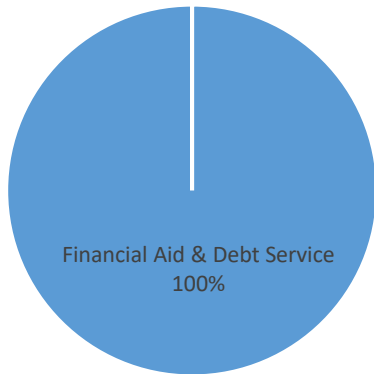
Fund 144 – Federal Aid-Special Projects



| <i>Fund 144</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|--------------|----------------|--------------------|------------------|
| Academic Affairs | 9.76 | 576,724 | 57,000 | 633,724 |
| Administrative Affairs | 0.50 | 297,605 | 858,000 | 1,155,605 |
| Financial Aid & Debt Service | 0.00 | 0 | 81,801 | 81,801 |
| Student Affairs | 0.50 | 0 | 0 | 0 |
| Unit-wide | 0.00 | -14,360 | 0 | -14,360 |
| Total | 10.76 | 859,969 | 996,801 | 1,856,770 |

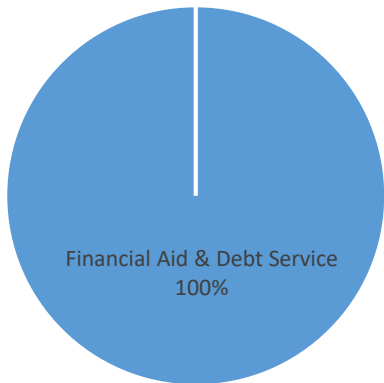
FY 19/20 Operating Budgets by Fund

Fund 145 – Fed Aid-Work Study



| <i>Fund 145</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|------|--------|--------------------|---------|
| Financial Aid & Debt Service | 0.00 | 0 | 400,000 | 400,000 |
| Total | 0.00 | 0 | 400,000 | 400,000 |

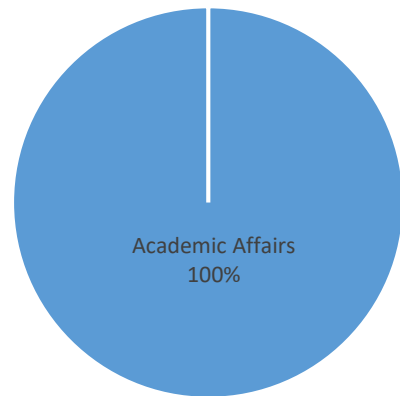
Fund 146 – Fed Aid-Supplemental Education Opportunity Costs



| <i>Fund 146</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|------|--------|--------------------|---------|
| Financial Aid & Debt Service | 0.00 | 0 | 552,566 | 552,566 |
| Total | 0.00 | 0 | 552,566 | 552,566 |

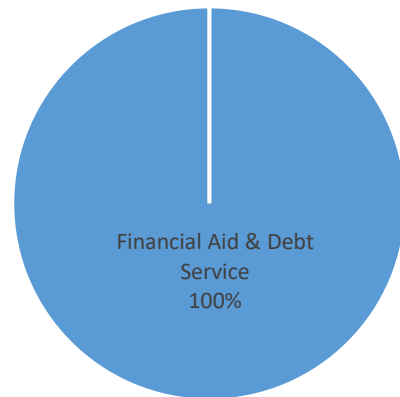
FY 19/20 Operating Budgets by Fund

Fund 147 – Perkins Loan



| <i>Fund 147</i> | FTE | Salary | Operating Expenses | Total |
|------------------|------|--------|--------------------|---------|
| Academic Affairs | 0.00 | 0 | 155,000 | 155,000 |
| Total | 0.00 | 0 | 155,000 | 155,000 |

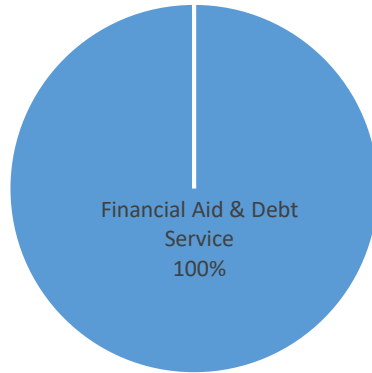
Fund 148 – Pell Grants



| <i>Fund 148</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|------|--------|--------------------|------------|
| Financial Aid & Debt Service | 0.00 | 0 | 11,979,307 | 11,979,307 |
| Total | 0.00 | 0 | 11,979,307 | 11,979,307 |

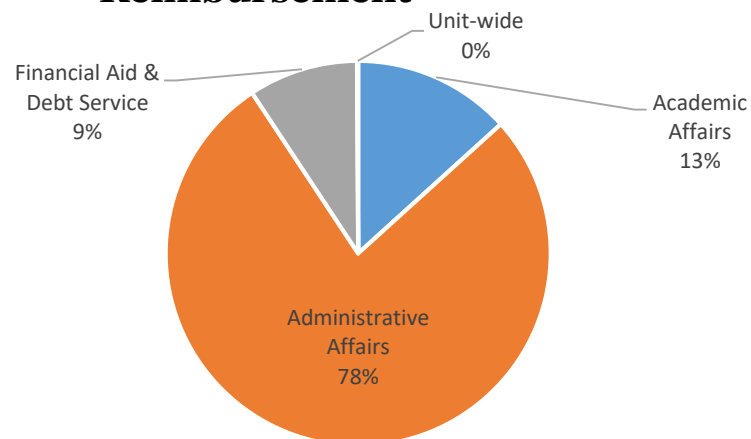
FY 19/20 Operating Budgets by Fund

Fund 149 – Federal Direct Student Loans



| <i>Fund 149</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|------|--------|--------------------|------------|
| Financial Aid & Debt Service | 0.00 | 0 | 51,875,347 | 51,875,347 |
| Total | 0.00 | 0 | 51,875,347 | 51,875,347 |

Fund 150 – Federal Aid Federal Indirect Cost Reimbursement



| <i>Fund 150</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|------|--------|--------------------|---------|
| Academic Affairs | 1.00 | 20,717 | 45,000 | 65,717 |
| Administrative Affairs | 0.50 | 33,899 | 349,007 | 382,906 |
| Financial Aid & Debt Service | 0.00 | 0 | 45,505 | 45,505 |
| Unit-wide | 0.00 | -489 | 0 | -489 |
| Total | 1.50 | 54,127 | 439,512 | 493,639 |

FY 19/20 Operating Budgets by Fund

Fund 161 – Trust Fund Income



| <i>Fund 161</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|------|--------|--------------------|--------|
| Financial Aid & Debt Service | 0.00 | 0 | 38,001 | 38,001 |
| Total | 0.00 | 0 | 38,001 | 38,001 |

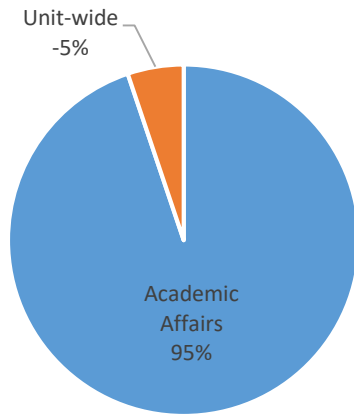
Fund 184 – License Plate Scholarship Program



| <i>Fund 184</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|------|--------|--------------------|-------|
| Financial Aid & Debt Service | 0.00 | 0 | 1,754 | 1,754 |
| Total | 0.00 | 0 | 1,754 | 1,754 |

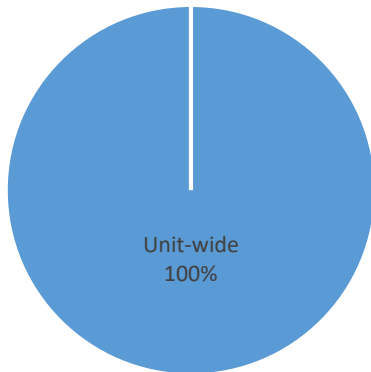
FY 19/20 Operating Budgets by Fund

Fund 189 – Extension Student Fees



| <i>Fund 189</i> | FTE | Salary | Operating Expenses | Total |
|------------------|-------|-----------|--------------------|-----------|
| Academic Affairs | 17.80 | 1,916,233 | 339,761 | 2,255,994 |
| Unit-wide | 0.00 | -122,878 | 0 | -122,878 |
| Total | 17.80 | 1,793,355 | 339,761 | 2,133,116 |

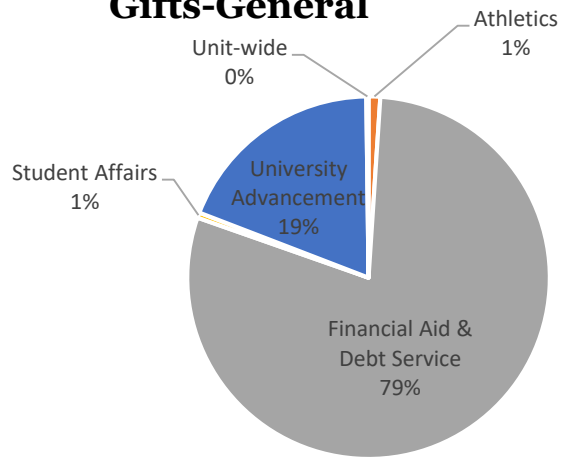
Fund 231 – One-Time Use of Tuition Balances



| <i>Fund 231</i> | FTE | Salary | Operating Expenses | Total |
|-----------------|------|--------|--------------------|-----------|
| Unit-wide | 0.00 | 0 | 3,000,000 | 3,000,000 |
| Total | 0.00 | 0 | 3,000,000 | 3,000,000 |

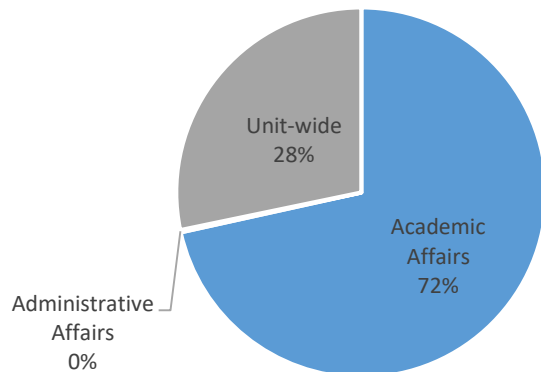
FY 19/20 Operating Budgets by Fund

Fund 233 – Gifts-General



| <i>Fund 233</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|-------------|----------------|--------------------|------------------|
| Academic Affairs | 0.09 | 0 | 0 | 0 |
| Athletics | 3.64 | 27,772 | 0 | 27,772 |
| Financial Aid & Debt Service | 0.00 | 0 | 2,118,182 | 2,118,182 |
| Student Affairs | 0.00 | 0 | 12,500 | 12,500 |
| University Advancement | 4.57 | 416,257 | 90,000 | 506,257 |
| Unit-wide | 0.00 | -5,228 | 0 | -5,228 |
| Total | 8.30 | 438,802 | 2,220,682 | 2,659,484 |

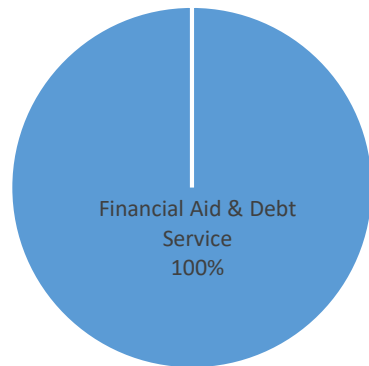
Fund 402 – Minority and Disadvantaged Programs



| <i>Fund 402</i> | FTE | Salary | Operating Expenses | Total |
|------------------------|--------------|----------------|--------------------|------------------|
| Academic Affairs | 10.07 | 569,018 | 192,760 | 761,778 |
| Administrative Affairs | 0.00 | 2,102 | 0 | 2,102 |
| Unit-wide | 0.00 | 185,524 | 115,433 | 300,957 |
| Total | 10.07 | 756,644 | 308,193 | 1,064,837 |

FY 19/20 Operating Budgets by Fund

Fund 403 – Graduate Student Financial Aid



| <i>Fund 403</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|------|--------|--------------------|---------|
| Financial Aid & Debt Service | 0.00 | 0 | 404,056 | 404,056 |
| Total | 0.00 | 0 | 404,056 | 404,056 |

Fund 406 – Lawton Minority Undergraduate Grants



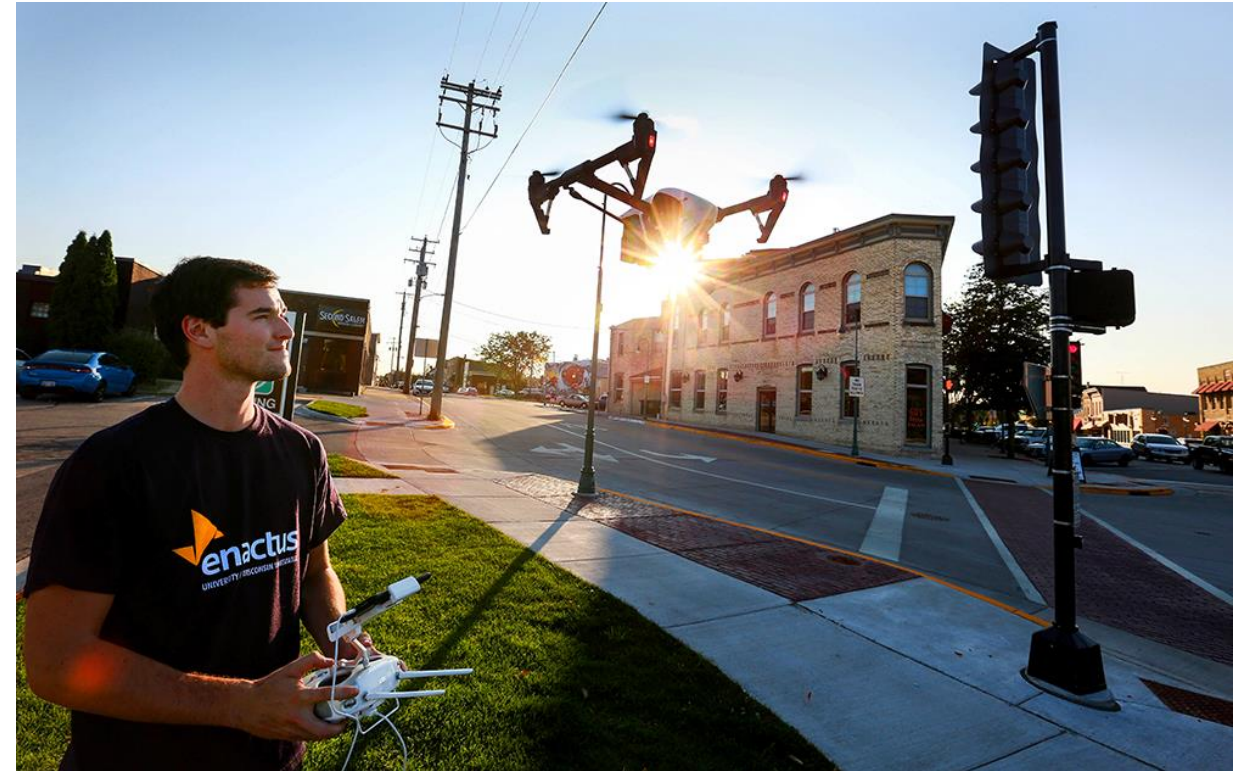
| <i>Fund 406</i> | FTE | Salary | Operating Expenses | Total |
|------------------------------|------|--------|--------------------|---------|
| Financial Aid & Debt Service | 0.00 | 0 | 655,309 | 655,309 |
| Total | 0.00 | 0 | 655,309 | 655,309 |

Three-Year Financial Analysis

A three-year financial analysis was prepared for each department at UW-Whitewater for fiscal years 2018-2020. A rollup report from our financial system WISDM was generated for all funds in each department as of fiscal year end.

These three-year analyses show many trends, including where large balances or deficits may exist and where departments are not spending within their budgets. By analyzing these trends, UW-Whitewater can identify opportunities for improvement in aligning budgets to our strategic plan. These reports will also help the campus to estimate budgets, revenue and expenses for future fiscal years. Through our new budget program, we will be able to improve our data and these reports.

For general purpose revenue (GPR) funds, budget amount, salary expense, operating expense and ending balance are included in the report. For program revenue (PR) funds, available cash, salary expense, operating expense and ending balance are included. Also included for each department is a total of all funds. At the end of each fiscal year, ending balances or deficits in GPR accounts are zeroed out at the department level and consolidated at the institution level. These remaining balances become one-time carry-forward funds for the following fiscal year (if any). PR balances carry forward from year to year within their department codes.



Three-Year Financial Analysis

Academic Affairs Total

| | FY18 | | | | FY19 | | | | FY20 | | | |
|--|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|
| | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total |
| College of Art and Communications | | | | | | | | | | | | |
| Art and Design | 1,589,443 | (1,692,549) | (168,718) | (271,824) | 1,532,836 | (1,644,055) | (152,281) | (263,500) | 1,400,236 | (1,767,207) | (113,381) | (480,352) |
| Communication | 1,999,424 | (2,439,339) | (92,598) | (532,513) | 2,047,056 | (2,479,614) | (87,720) | (520,278) | 2,150,372 | (2,466,034) | (65,938) | (381,600) |
| Dean of Art and Communication | 873,424 | (969,744) | (280,075) | (376,396) | 928,976 | (1,102,065) | (390,931) | (564,020) | 1,119,225 | (884,890) | (239,508) | (5,173) |
| Music | 1,560,310 | (2,016,355) | (196,440) | (652,486) | 1,655,316 | (2,085,471) | (220,625) | (650,780) | 1,602,492 | (2,056,497) | (204,903) | (658,909) |
| Theatre | 739,879 | (889,294) | (111,491) | (260,906) | 728,521 | (879,708) | (107,130) | (258,318) | 720,926 | (870,590) | (69,767) | (219,431) |
| Young Auditorium - Cultural Affairs | 1,030,406 | (591,072) | (533,736) | (94,401) | 829,481 | (520,994) | (390,450) | (81,964) | 838,127 | (490,605) | (345,194) | 2,329 |
| Total | 7,792,885 | (8,598,352) | (1,383,058) | (2,188,525) | 7,722,186 | (8,711,908) | (1,349,137) | (2,338,858) | 7,831,378 | (8,535,823) | (1,038,691) | (1,743,137) |
| College of Business and Economics | | | | | | | | | | | | |
| Accounting | 1,930,872 | (2,815,536) | (33,518) | (918,181) | 2,067,385 | (2,621,052) | (51,224) | (604,890) | 2,600,540 | (2,670,274) | (29,484) | (99,218) |
| Dean of Business and Economics | 4,612,936 | (7,069,055) | (2,657,489) | (5,113,608) | 5,736,550 | (7,335,797) | (3,200,290) | (4,799,537) | 8,315,234 | (7,949,402) | (3,400,246) | (3,034,413) |
| Economics | 1,344,724 | (1,826,977) | (61,815) | (544,068) | 1,289,790 | (1,722,635) | (55,595) | (488,440) | 1,584,479 | (1,872,281) | (27,963) | (315,765) |
| Finance Bus Law | 1,862,797 | (2,289,089) | (20,919) | (447,211) | 1,912,487 | (2,512,838) | (22,936) | (623,287) | 2,051,234 | (2,560,686) | (7,465) | (516,917) |
| Information Technology & Business Education | 1,546,329 | (2,028,681) | (16,814) | (499,166) | 1,651,068 | (2,162,558) | (21,016) | (532,506) | 1,728,460 | (2,254,832) | (8,645) | (535,016) |
| Info Tech & Supply Chain Mgmt | 7,841 | (3,696) | (2,267) | 1,878 | 0 | (7,165) | (2,406) | (9,572) | 7,021 | (4,302) | (336) | 2,384 |
| Management | 2,269,245 | (3,031,311) | (16,423) | (778,489) | 2,320,295 | (2,995,667) | (22,498) | (697,870) | 2,625,559 | (3,221,548) | (9,718) | (605,706) |
| Marketing | 1,101,964 | (1,651,537) | (47,114) | (596,687) | 1,246,357 | (1,725,878) | (49,513) | (529,034) | 1,430,800 | (1,786,309) | (46,121) | (401,630) |
| Occupational and Environmental Safety and Health | 658,647 | (765,341) | (42,145) | (148,838) | 750,226 | (916,873) | (32,216) | (198,863) | 851,241 | (1,035,742) | (42,131) | (226,632) |
| Total | 15,335,356 | (21,481,223) | (2,898,504) | (9,044,371) | 16,974,159 | (22,000,462) | (3,457,694) | (8,483,997) | 21,194,568 | (23,355,375) | (3,572,109) | (5,732,915) |

*Excludes Financial Aid and Special Debt Service Payment

Three-Year Financial Analysis

Academic Affairs Total (Continued)

| <i>College of Education and Professional Studies</i> | <i>FY18</i> | | | | <i>FY19</i> | | | | <i>FY20</i> | | | |
|--|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|
| | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total |
| Communicative Disorders | 897,730 | (710,595) | (132,899) | 54,236 | 1,286,913 | (776,469) | (178,732) | 331,712 | 1,349,210 | (762,007) | (166,062) | 421,141 |
| Counselor Education | 457,655 | (579,730) | (36,170) | (158,245) | 447,048 | (582,617) | (20,956) | (156,525) | 485,298 | (528,389) | (13,628) | (56,719) |
| Curriculum & Instruction | 1,742,715 | (2,305,598) | (46,822) | (609,705) | 1,871,380 | (2,245,324) | (88,936) | (462,880) | 1,876,574 | (2,185,482) | (68,282) | (377,189) |
| Dean of Education | 1,278,075 | (1,445,044) | (623,857) | (790,827) | 1,261,413 | (1,717,735) | (448,316) | (904,638) | 1,479,808 | (1,675,922) | (421,387) | (617,500) |
| Educational Foundations | 778,853 | (999,721) | (36,770) | (257,638) | 739,560 | (932,584) | (29,229) | (222,253) | 882,393 | (919,000) | (19,085) | (55,692) |
| Field Experiences | 290,016 | (104,801) | (151,873) | 33,342 | 290,913 | (116,645) | (120,535) | 53,733 | 292,304 | (90,780) | (60,323) | 141,201 |
| Health, Physical Education, and Recreation | 1,607,214 | (1,900,621) | (48,725) | (342,132) | 1,632,063 | (1,993,919) | (43,304) | (405,160) | 1,677,076 | (1,925,970) | (32,167) | (281,061) |
| Military Science | 60,999 | (66,806) | (19,250) | (25,057) | 53,633 | (67,797) | (9,894) | (24,058) | 54,112 | (69,876) | (5,956) | (21,720) |
| Special Education | 991,657 | (1,366,312) | (24,033) | (398,688) | 1,057,062 | (1,307,111) | (23,270) | (273,320) | 1,125,528 | (1,256,734) | (18,457) | (149,663) |
| Total | 8,104,914 | (9,479,227) | (1,120,400) | (2,494,713) | 8,639,984 | (9,740,202) | (963,172) | (2,063,389) | 9,222,304 | (9,414,159) | (805,347) | (997,203) |

*Excludes Financial Aid and Special Debt Service Payment

Three-Year Financial Analysis

Academic Affairs Total (Continued)

| College of Letters and Sciences | FY18 | | | | FY19 | | | | FY20 | | | |
|--|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|
| | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total |
| Biological Sciences | 1,682,046 | (1,930,012) | (90,780) | (338,746) | 1,544,784 | (1,934,542) | (87,904) | (477,662) | 1,538,675 | (1,719,739) | (59,444) | (240,508) |
| Chemistry | 846,862 | (1,196,182) | (46,290) | (395,610) | 880,100 | (1,236,050) | (52,146) | (408,095) | 947,268 | (1,189,068) | (27,789) | (269,589) |
| Dean of Letter and Sciences | 2,477,562 | (2,007,555) | (796,528) | (326,522) | 2,800,548 | (2,353,779) | (729,919) | (283,150) | 2,638,437 | (2,537,283) | (578,755) | (477,601) |
| Geography, Geology and Environmental Science | 873,697 | (1,098,998) | (34,817) | (260,118) | 827,475 | (1,041,740) | (41,338) | (255,602) | 859,407 | (1,072,537) | (26,301) | (239,431) |
| History | 707,241 | (972,482) | (16,722) | (281,963) | 731,795 | (1,012,501) | (39,868) | (320,574) | 785,626 | (1,038,225) | (9,558) | (262,157) |
| Languages & Literatures | 3,153,072 | (4,490,021) | (76,283) | (1,413,232) | 3,292,132 | (4,464,988) | (40,924) | (1,213,780) | 3,508,900 | (4,173,452) | (63,272) | (727,825) |
| Mathematics | 2,803,913 | (3,400,322) | (83,540) | (679,948) | 2,789,875 | (3,394,535) | (59,344) | (664,004) | 2,847,894 | (3,449,783) | (52,554) | (654,444) |
| Philosophy & Religious Studies | 540,236 | (697,838) | (7,373) | (164,976) | 529,754 | (738,663) | (7,504) | (216,413) | 572,555 | (720,628) | (4,075) | (152,149) |
| Physics | 672,809 | (779,545) | (91,205) | (197,941) | 626,711 | (781,816) | (68,002) | (223,107) | 640,954 | (731,722) | (40,033) | (130,800) |
| Political Science | 711,775 | (962,730) | (9,114) | (260,069) | 695,477 | (951,242) | (13,191) | (268,956) | 730,987 | (901,427) | (5,945) | (176,385) |
| Psychology | 1,067,313 | (1,260,602) | (38,472) | (231,761) | 1,075,688 | (1,422,087) | (38,826) | (385,224) | 1,089,799 | (1,587,134) | (27,757) | (525,092) |
| Social Work | 593,867 | (801,682) | (26,351) | (234,166) | 711,719 | (822,758) | (18,560) | (129,599) | 843,980 | (908,732) | (22,061) | (86,812) |
| Sociology | 995,533 | (1,489,248) | (10,230) | (503,945) | 981,065 | (1,407,032) | (10,403) | (436,370) | 1,101,011 | (1,367,321) | (7,004) | (273,314) |
| Women`s Studies | 174,217 | (273,526) | (6,115) | (105,423) | 181,254 | (193,820) | (8,374) | (20,940) | 207,164 | (185,651) | (3,351) | 18,162 |
| Total | 17,300,144 | (21,360,745) | (1,333,819) | (5,394,419) | 17,668,378 | (21,755,553) | (1,216,303) | (5,303,478) | 18,312,657 | (21,582,702) | (927,899) | (4,197,944) |

*Excludes Financial Aid and Special Debt Service Payment

Three-Year Financial Analysis

Academic Affairs Total (Continued)

| <i>Graduate Studies and Continuing Education</i> | <i>FY18</i> | | | | <i>FY19</i> | | | | <i>FY20</i> | | | |
|---|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|
| | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total |
| Academic Assessment | 146,089 | (165,248) | (26,650) | (45,808) | 149,325 | (200,431) | (45,743) | (96,849) | 161,514 | (237,787) | (19,673) | (95,945) |
| Continuing Education | 942,459 | (1,009,298) | (330,593) | (397,431) | 824,298 | (1,436,864) | (386,046) | (998,613) | 2,857,468 | (1,511,445) | (330,376) | 1,015,647 |
| Continuing Education Camps | 2,058,474 | (1,038,501) | (1,604,577) | (584,604) | 2,090,026 | (1,054,872) | (1,725,744) | (690,590) | 167,152 | (905,673) | (1,278,511) | (2,017,033) |
| Ext Credit Outreach | 2,257,800 | (1,617,066) | (328,191) | 312,543 | 2,302,154 | (1,651,655) | (348,740) | 301,759 | 2,570,141 | (1,960,652) | (229,416) | 380,073 |
| Ext Non-Credit | 378,905 | (172,449) | (96,873) | 109,583 | 405,022 | (155,077) | (55,035) | 194,910 | 327,183 | (170,436) | (33,026) | 123,721 |
| Graduate Studies | 197,939 | (169,878) | (29,787) | (1,726) | 161,852 | (145,852) | (29,374) | (13,374) | 36,745 | (174,780) | (32,067) | (170,102) |
| Learn Center | 154,394 | (139,344) | (32,748) | (17,698) | 174,199 | (218,773) | (34,784) | (79,358) | 161,530 | (181,315) | (21,028) | (40,814) |
| Summer Session | 1,786,444 | (2,465,490) | (35,867) | (714,913) | 1,800,235 | (2,196,766) | (23,770) | (420,301) | 190,161 | (2,039,667) | (18,530) | (1,868,035) |
| Winterim | 0 | (464,278) | (6,709) | (470,987) | 0 | (495,185) | (5,467) | (500,652) | 0 | (409,457) | (4,130) | (413,587) |
| Total | 7,922,504 | (7,241,552) | (2,491,993) | (1,811,041) | 7,907,112 | (7,555,474) | (2,654,704) | (2,303,067) | 6,471,894 | (7,591,213) | (1,966,756) | (3,086,075) |
| <i>Instructional, Communication, and Information Technology</i> | | | | | | | | | | | | |
| Administrative Info Services (AIS) | 738,313 | (919,839) | (36,941) | (218,468) | 809,146 | (1,029,802) | (37,425) | (258,080) | 736,139 | (787,581) | (121,829) | (173,271) |
| Customer Technology Service & Support | 456,323 | (402,471) | (14,953) | 38,899 | 537,440 | (361,456) | (165,675) | 10,309 | 555,110 | (270,793) | (380,483) | (96,166) |
| ICIT Admin/CIO Office | 4,035,946 | (662,511) | (3,348,793) | 24,642 | 3,349,172 | (756,087) | (3,297,339) | (704,253) | 2,776,173 | (843,471) | (2,319,877) | (387,175) |
| Instructional Technology Services (ITS) | 981,163 | (808,474) | (279,371) | (106,681) | 1,816,236 | (845,870) | (434,817) | 535,549 | 1,265,971 | (840,382) | (523,362) | (97,772) |
| Network Operation Center | 625,219 | (796,787) | 59,656 | (111,912) | 641,608 | (833,297) | 33,618 | (158,071) | 709,682 | (748,343) | (97,331) | (135,991) |
| Office of Technology and Enterprise Communications | 1,101,555 | (532,344) | (347,542) | 221,669 | 793,018 | (637,017) | (259,175) | (103,174) | 710,614 | (701,801) | (83,237) | (74,425) |
| Total | 7,938,519 | (4,122,426) | (3,967,943) | (151,850) | 7,946,620 | (4,463,528) | (4,160,813) | (677,722) | 6,753,689 | (4,192,370) | (3,526,119) | (964,801) |

*Excludes Financial Aid and Special Debt Service Payment

Three-Year Financial Analysis

Academic Affairs Total (Continued)

| <i>Enrollment and Retention</i> | <i>FY18</i> | | | | <i>FY19</i> | | | | <i>FY20</i> | | | |
|---------------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|
| | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total |
| Academic Advising & Exploration | 1,318,512 | (1,204,171) | (136,494) | (22,154) | 1,398,999 | (1,263,334) | (117,916) | 17,749 | 1,387,252 | (1,148,580) | (103,828) | 134,845 |
| Admissions | 1,287,317 | (1,011,923) | (316,939) | (41,545) | 1,532,041 | (1,217,403) | (549,081) | (234,443) | 1,858,632 | (1,381,652) | (424,797) | 52,183 |
| Asst V.Chanc-Enroll & Reten | 153,165 | (166,246) | (26,432) | (39,513) | 200,849 | (242,582) | (28,144) | (69,877) | 211,006 | (240,678) | (13,546) | (43,218) |
| Financial Aid | 889,144 | (885,570) | (45,633) | (42,059) | 906,562 | (849,205) | (30,906) | 26,451 | 872,269 | (899,704) | (38,679) | (66,114) |
| First Year Experience | 1,094,733 | (660,972) | (333,618) | 100,143 | 1,107,930 | (650,054) | (249,360) | 208,516 | 928,534 | (642,736) | (203,441) | 82,358 |
| International Student Services | 0 | 0 | 0 | 0 | 246,112 | (90,465) | (209,033) | (53,387) | 232,989 | (94,420) | (176,650) | (38,080) |
| Learning Communities | 321,849 | (186,928) | (61,288) | 73,633 | 316,735 | (214,467) | (59,172) | 43,095 | 205,378 | (205,853) | (35,169) | (35,644) |
| Registrar | 895,094 | (731,648) | (173,951) | (10,505) | 929,510 | (794,040) | (185,605) | (50,135) | 1,056,081 | (821,030) | (146,770) | 88,281 |
| Tutoring | 0 | 0 | 0 | 0 | 312,809 | (336,141) | (5,961) | (29,293) | 290,892 | (237,795) | (4,240) | 48,856 |
| Total | 5,959,814 | (4,847,459) | (1,094,355) | 18,000 | 6,951,547 | (5,657,692) | (1,435,179) | (141,323) | 7,043,034 | (5,672,449) | (1,147,120) | 223,466 |

*Excludes Financial Aid and Special Debt Service Payment

Three-Year Financial Analysis

Academic Affairs Total (Continued)

| <i>Student Assistance</i> | <i>FY18</i> | | | | <i>FY19</i> | | | | <i>FY20</i> | | | |
|---|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|
| | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total |
| Advanced Opportunity Program | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Educational Opportunity Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Pell Grants | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Perkins Student Loans | 80,000 | 0 | (119,681) | (39,681) | 155,000 | 0 | (149,535) | 5,465 | 155,000 | 0 | (126,688) | 28,312 |
| Undergraduate Minnesota Reciprocity | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Work Study | 0 | (372,278) | 0 | (372,278) | 0 | (399,430) | 0 | (399,430) | 0 | (394,406) | 0 | (394,406) |
| Total | 80,000 | (372,278) | (119,681) | (411,959) | 155,000 | (399,430) | (149,535) | (393,965) | 155,000 | (394,406) | (126,688) | (366,094) |
| <i>UW Rock</i> | 86,716 | (34,136) | (544) | 52,036 | 724,411 | (480,513) | (62,649) | 181,249 | 4,597,408 | (4,717,114) | (713,986) | (833,692) |
| <i>Global Experiences</i> | 1,722,606 | (562,247) | (1,143,291) | 17,068 | 635,193 | (150,534) | (391,038) | 93,621 | 628,184 | (184,716) | (221,965) | 221,503 |
| <i>Research Administration</i> | 752,679 | (534,130) | (121,735) | 96,814 | 759,606 | (622,415) | (159,359) | (22,168) | 628,836 | (591,830) | (106,802) | (69,796) |
| <i>Student Diversity, Engage, and Success</i> | 1,794,832 | (1,176,364) | (347,504) | 270,964 | 2,055,271 | (1,314,260) | (996,198) | (255,188) | 1,701,621 | (1,422,570) | (624,709) | (345,659) |
| <i>Library</i> | 2,452,536 | (1,708,705) | (1,094,262) | (350,431) | 2,480,510 | (1,720,679) | (1,234,356) | (474,525) | 2,461,832 | (1,696,025) | (1,010,006) | (244,199) |
| <i>VC and Provost</i> | 2,208,819 | (1,270,123) | (743,862) | 194,833 | 2,113,391 | (893,975) | (927,339) | 292,077 | 1,937,800 | (959,003) | (951,576) | 27,221 |
| Academic Affairs - Grand Total | 79,452,324 | (82,788,966) | (17,860,951) | (21,197,593) | 82,733,367 | (85,466,625) | (19,157,475) | (21,890,733) | 88,940,206 | (90,309,757) | (16,739,774) | (18,109,325) |

*Excludes Financial Aid and Special Debt Service Payment

Three-Year Financial Analysis

Athletics Total

| | FY18 | | | | FY19 | | | | FY20 | | | |
|-----------------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|
| | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total |
| Club Sports | 209,831 | (7,078) | (116,253) | 86,500 | 202,510 | (7,056) | (114,431) | 81,024 | 181,905 | (5,681) | (107,981) | 68,243 |
| General Recreation | 863,855 | (431,881) | (167,803) | 264,171 | 781,921 | (423,323) | (229,397) | 129,202 | 325,820 | (385,538) | (509,872) | (569,590) |
| Intercollegiate Athletics | 1,245,228 | (1,131,261) | (485,452) | (371,485) | 1,267,143 | (1,167,133) | (419,318) | (319,308) | 1,072,725 | (1,045,242) | (286,641) | (259,157) |
| Intramurals | 199,839 | (194,877) | (20,784) | (15,822) | 203,710 | (164,291) | (23,535) | 15,884 | 137,122 | (160,690) | (18,970) | (42,538) |
| Men`s Athletics | 958,886 | (848,287) | (748,493) | (637,894) | 1,197,145 | (836,854) | (1,128,701) | (768,410) | 1,062,839 | (898,664) | (796,121) | (631,946) |
| Outdoor Athletic Facilities | 404,535 | (188,391) | (149,802) | 66,342 | 423,913 | (203,487) | (220,008) | 417 | 367,343 | (204,349) | (202,880) | (39,886) |
| Rec Sports and Fac. | 361,072 | (306,395) | (106,688) | (52,011) | 367,782 | (313,068) | (86,381) | (31,667) | 370,883 | (307,433) | (58,863) | 4,586 |
| Wheelchair Sports | 91,665 | (5,946) | (69,836) | 15,883 | 93,790 | (9,722) | (78,002) | 6,066 | 92,401 | (11,674) | (65,500) | 15,227 |
| Women`s Intercollegiate Athletics | 846,987 | (705,421) | (739,105) | (597,539) | 931,472 | (713,278) | (578,757) | (360,563) | 963,207 | (680,800) | (681,746) | (399,339) |
| Total | 5,181,898 | (3,819,537) | (2,604,217) | (1,241,856) | 5,469,386 | (3,838,212) | (2,878,529) | (1,247,355) | 4,574,244 | (3,700,070) | (2,728,574) | (1,854,400) |

Three-Year Financial Analysis

Student Affairs Total

| | FY18 | | | | FY19 | | | | FY20 | | | |
|---------------------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|
| | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total |
| Vice Chancellor Student Affairs | 359,996 | (299,022) | (103,560) | (42,586) | 493,767 | (312,787) | (186,919) | (5,938) | 462,157 | (361,992) | (73,712) | 26,454 |
| Career Services | 474,546 | (512,062) | (71,887) | (109,403) | 491,524 | (540,949) | (77,756) | (127,181) | 506,897 | (563,445) | (64,547) | (121,095) |
| Center for Students with Disabilities | 1,749,312 | (1,681,983) | (527,354) | (460,024) | 2,547,242 | (1,746,949) | (559,456) | 240,837 | 2,406,064 | (1,997,523) | (615,970) | (207,429) |
| Children's Center | 625,482 | (664,968) | (103,207) | (142,692) | 649,357 | (702,459) | (103,386) | (156,488) | 648,530 | (634,992) | (100,548) | (87,010) |
| Employee Assistance | 8,299 | (13,437) | 0 | (5,138) | 8,550 | (14,058) | (243) | (5,751) | 8,811 | (14,069) | (243) | (5,501) |
| Hawk Debit Card | 380,084 | (172,250) | (185,062) | 22,772 | 439,441 | (175,760) | (210,125) | 53,556 | 463,737 | (171,465) | (184,774) | 107,497 |
| Health and Counseling | 596,772 | (638,564) | (69,756) | (111,548) | 604,980 | (618,536) | (33,781) | (47,337) | 553,291 | (645,397) | (36,338) | (128,444) |
| Leadership Development | 1,298,932 | (819,227) | (435,661) | 44,045 | 1,348,364 | (855,616) | (369,298) | 123,450 | 1,287,242 | (764,740) | (345,521) | 176,981 |
| Project Assist | 219,055 | (201,912) | (3,819) | 13,325 | 225,405 | (199,530) | (4,190) | 21,685 | 260,455 | (143,541) | (46,965) | 69,949 |
| Student Health Center | 2,105,577 | (1,729,863) | (189,294) | 186,420 | 2,024,119 | (1,556,423) | (203,265) | 264,431 | 2,176,132 | (1,530,297) | (185,196) | 460,639 |
| Student Life | 345,952 | (347,984) | (23,009) | (25,041) | 407,819 | (423,301) | (69,777) | (85,259) | 462,734 | (344,304) | (23,014) | 95,417 |
| Textbook Rental | 1,661,626 | (171,203) | (1,554,494) | (64,071) | 1,692,506 | (182,779) | (1,872,587) | (362,861) | 1,711,615 | (238,449) | (1,769,122) | (295,955) |
| University Bookstore | 2,027,342 | (364,010) | (1,470,924) | 192,408 | 1,895,819 | (323,796) | (1,442,642) | 129,381 | 1,926,010 | (371,683) | (1,349,350) | 204,977 |
| University Center | 2,454,823 | (1,379,645) | (857,782) | 217,396 | 2,420,271 | (1,406,006) | (933,873) | 80,391 | 2,121,651 | (1,378,372) | (616,899) | 126,379 |
| University Dining | 9,973,687 | (946,772) | (8,114,472) | 912,444 | 10,258,358 | (1,075,198) | (8,173,123) | 1,010,037 | 9,823,630 | (1,054,794) | (6,824,177) | 1,944,659 |
| University Housing | 12,100,163 | (4,809,688) | (6,373,387) | 917,089 | 10,989,912 | (4,935,402) | (5,320,972) | 733,538 | 11,457,414 | (4,849,658) | (2,153,915) | 4,453,842 |
| Total | 36,381,648 | (14,752,588) | (20,083,665) | 1,545,396 | 36,497,435 | (15,069,550) | (19,561,393) | 1,866,492 | 36,276,372 | (15,064,721) | (14,390,291) | 6,821,360 |

*Excludes Financial Aid, Special Debt Service Payment, and Segregated Fees

Three-Year Financial Analysis

Chancellor's Office Total

| | FY18 | | | | FY19 | | | | FY20 | | | |
|------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|
| | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total |
| Chancellor's Office | 794,760 | (776,643) | (123,198) | (105,081) | 725,884 | (883,486) | (278,344) | (435,947) | 1,217,992 | (1,032,782) | (164,342) | 20,868 |
| Governance | 26,000 | (14,967) | (2,817) | 8,216 | 26,000 | (9,257) | (1,896) | 14,848 | 5,000 | (17,225) | (3,337) | (15,561) |
| Innovation Services | 380,204 | (277,953) | (46,899) | 55,352 | 333,075 | (262,961) | (64,498) | 5,617 | 225,967 | (228,150) | (23,517) | (25,700) |
| Institutional Research | 411,609 | (376,347) | (64,180) | (28,918) | 419,796 | (386,671) | (102,013) | (68,888) | 417,831 | (459,069) | (62,311) | (103,549) |
| Total | 1,612,574 | (1,445,910) | (237,095) | (70,431) | 1,504,755 | (1,542,375) | (446,751) | (484,370) | 1,866,790 | (1,737,226) | (253,507) | (123,943) |

University Advancement Total

| | FY18 | | | | FY19 | | | | FY20 | | | |
|--|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|
| | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total |
| Vice Chancellor University Advancement | 1,208,596 | (1,291,859) | (131,383) | (214,646) | 1,381,820 | (1,296,406) | (126,083) | (40,669) | 1,277,678 | (1,239,252) | (88,298) | (49,871) |
| University Marketing and Media Relations | 611,119 | (826,731) | (29,546) | (245,158) | 659,974 | (849,324) | (236,680) | (426,029) | 713,335 | (817,162) | (123,106) | (226,934) |
| Total | 1,819,715 | (2,118,590) | (160,929) | (459,804) | 2,041,794 | (2,145,730) | (362,762) | (466,698) | 1,991,013 | (2,056,414) | (211,404) | (276,805) |

*Excludes Financial Aid, Special Debt Service Payment, and Unit-wide

Three-Year Financial Analysis

Administrative Affairs Total

| | FY18 | | | | FY19 | | | | FY20 | | | |
|--|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-----------------------|--------------------------|--------------------------|--------------------------|
| | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total | All Funds Budget/Cash | All Funds Salary Expense | All Funds Other Expenses | All Funds Year-End Total |
| Vice Chancellor Administrative Affairs | 383,061 | (323,600) | (93,311) | (33,851) | 737,412 | (479,045) | (204,752) | 53,615 | 535,019 | (541,078) | (934,505) | (940,564) |
| Administrative Affairs Program Development | 18,000 | 0 | (6,813) | 11,187 | 18,000 | (17,170) | (899) | (70) | 585 | (629) | 0 | (45) |
| Budget Office | 188,317 | (195,700) | (53,343) | (60,727) | 348,149 | (577,913) | (38,794) | (268,558) | 522,004 | (713,445) | (90,810) | (282,252) |
| Human Resource Diversity | 866,291 | (1,065,959) | (64,825) | (264,493) | 879,297 | (1,189,553) | (118,649) | (428,906) | 1,134,285 | (1,527,545) | (154,254) | (547,514) |
| Financial Services | 1,395,995 | (1,236,066) | (205,090) | (45,160) | 1,496,653 | (1,402,541) | (259,822) | (165,711) | 5,516,258 | (1,330,896) | (4,338,277) | (152,915) |
| Police | 1,675,299 | (1,803,233) | (315,943) | (443,878) | 1,402,981 | (1,840,643) | (310,884) | (748,546) | 1,416,076 | (1,794,198) | (94,030) | (472,152) |
| General Services | 433,067 | (240,300) | (310,006) | (117,239) | 690,912 | (332,534) | 329,114 | 687,492 | 480,661 | (344,985) | 153,236 | 288,912 |
| Risk Management | 494,968 | (192,848) | (359,596) | (57,476) | 499,933 | (231,122) | (314,426) | (45,615) | 508,616 | (209,490) | (426,675) | (127,549) |
| Facilities Planning | 7,047,199 | (6,180,377) | (2,026,855) | (1,160,033) | 7,362,851 | (6,103,379) | (2,969,320) | (1,709,848) | 5,724,774 | (6,050,912) | (1,528,582) | (1,854,721) |
| Power Plant and Utilities | 3,331,010 | 0 | (2,968,681) | 362,329 | 3,331,010 | 0 | (3,037,454) | 293,556 | 3,669,233 | 0 | (3,107,730) | 561,503 |
| Projects | 10,000 | 0 | (140,797) | (130,797) | 10,000 | 0 | (288) | 9,712 | 10,000 | 0 | (7) | 9,993 |
| Parking Services | 460,473 | (222,355) | (419,234) | (181,115) | 589,842 | (225,734) | (545,112) | (181,004) | 570,412 | (232,594) | (679,802) | (341,984) |
| Total | 16,303,680 | (11,460,438) | (6,964,495) | (2,121,253) | 17,367,040 | (12,399,636) | (7,471,285) | (2,503,882) | 20,087,922 | (12,745,775) | (11,201,436) | (3,859,288) |

*Excludes Financial Aid, Special Debt Service Payment, and Pass-Through Debt

More About the Budget

The fund groupings included in the annual budget are defined below:

GPR/Tuition Funds: state resources and funding from tuition and extension credit fees.

Auxiliary Operations: self-supporting programs whose primary purpose is to provide services to students, staff, and occasionally the public such as residence halls, food service, student unions, parking etc.

General Program Operations: other self-supporting operations such as print and copy shops, dairy sales, camps and clinics, etc.

Federal Indirect Cost Reimbursement: reimbursements received from the federal government for various costs incurred in administering federal grant programs. (Funding examples include faculty and student research, facility and maintenance costs for research buildings, capital investments, etc.)

Gift/Grants and Contracts: restricted funds from private or organizational gifts, federal and nonfederal grants, and contracts that are provided for specific purposes.

Other: includes a variety of funds and sources (such as federal student aid and debt service payments for non-academic buildings).

More About the Budget

| UW Fund | Title | Budget Category | Source of Funds | Comments | Balance to be used for |
|---------|---|-------------------------|--|---|--|
| 100 | Non-Appropriated Revenue (Minnesota Compact Tuition) | General Purpose Revenue | Minnesota students tuition | Any balance will be swept to UW System Administration at year end | NA |
| 110 | Principal Repayment and Interest | General Purpose Revenue | UW debt on General Purpose Revenue buildings - UW System Administration pays | Budget is based on our debt service schedules, balance is cleared at year end | NA |
| | General Program Operations | General Purpose Revenue | | | |
| 102 | GPO - Non-Doctoral Cluster (General Program Operations) | | See General Purpose Revenue (GPR) below | Any balance will be part of the carryover letter from UW System Administration, balance is swept per UW-Whitewater policies and decisions | Budget in next fiscal year or future fiscal year |
| 109 | Energy Costs | | See General Purpose Revenue (GPR) below | This balance will be part of the carryover letter from UW System Administration, we typically get only the budget we need | NA |
| 402 | Minority and Disadvantaged Programs | | See General Purpose Revenue (GPR) below | Any balance will be part of the carryover letter from UW System Administration, balance is swept per UWW policies and decisions | Budget in next fiscal year or future fiscal year for Minority and Disadvantaged Programs |
| 403 | Graduate Student Financial Aid | | See General Purpose Revenue (GPR) below | Any balance will be part of the carryover letter from UW System Administration, we typically get only the budget we need | NA |
| 406 | Lawton Minority Undergraduate Grants Program | | See General Purpose Revenue (GPR) below | Any balance will be part of the carryover letter from UW System Administration, we typically get only the budget we need | NA |
| | General Program Operations | Program Revenue | | | |
| 128 | Auxiliary Enterprises | | Housing, dining, parking, bookstore, events, fee for service, finance charges, fines | All cash rolls over to department | Departments use for programming |
| 131 | Academic Student Fees | | Tuition and fees | Cash rolls to deptartments we identify in the sweep process | Tuition-related programs and expenses |
| 132 | Extension Non-Credit Program Receipts | | Extension classes tuition | All cash rolls over to department | Extension programming |

More About the Budget

| UW Fund | Title | Budget Category | Source of Funds | Comments | Balance to be used for |
|---------|---|---------------------------|--|--|---|
| 136 | General Operations Receipts | | Fee for service | All cash rolls over to department | Departments use for programming |
| 189 | Extension Student Fees | | Extension tuition | All cash rolls over to department | Extension programming |
| 228 | Auxiliary Enterprises - Capital Projects | | Housing, dining, bookstore, parking transfers to reserve cash for projects | Auxiliary balance reserved for capital projects | Capital projects |
| 231 | Academic Student Fees Carryforward Contributions (Budgetary Only) | | Budget only | Academic Student Fees Carryforward Contributions (Budgetary Only). Budgeting on 131 vs. 231: The 2017-18 annual budget should reflect all anticipated tuition expenditures, including those that are one time and coming from fund balances. | Fund 231 (Academic Student Fees Carryforward Contribution) should be used in the budget for anticipated expenditures beyond an institution's allocated Fund 131 budget authority. This will allow the budget to reflect all anticipated expenditures (including non-recurring one-time expenditures) while also allowing easy identification of one-time expenditures vs. ongoing base budgets. All expenditures in the financial system will continue on Fund 131 or 1(a) – there will not be actual expenditures on Fund 231. |
| 123 | Principal Repayment - Interest & Rebates | Program Revenue | Transfers from departments for debt service funded by fees | Reserve of 1-year debt service in cash. Budget is cleared. | Debt service |
| | Gift and Non-Federal Grants and Contracts | Program Revenue | | | |
| 133 | Non-Federal Grants and Contracts | | Non-federal grants and contracts for service | All cash rolls over to project | Fulfilling contract/grant and indirect costs |
| 233 | Gifts - General | | Foundation and other gifts | All cash rolls over to project | Per gift stipulation |
| | Federal Aid | Program Revenue - Federal | | | |
| 144 | Federal aid - Special Projects | | Federal grants and contracts | All cash rolls over to project | Fulfilling grant/contract and indirect costs |
| 145 | Federal aid - Work Study | | Federal Aid | Financial Aid office awards, disbursed thru payroll | Financial Aid |
| 146 | Federal Aid - Supplemental Education Opportunity Grants | | Federal Aid | Financial Aid office awards, disbursed to student account | Financial Aid |
| 147 | Federal Aid - Student Loans | | Federal Aid - Perkins revolving loan fund | Financial Aid office awards, disbursed to student account | Financial Aid |

More About the Budget

| UW Fund | Title | Budget Category | Source of Funds | Comments | Balance to be used for |
|---------|---|-------------------------|--|--|---|
| 148 | Federal Aid - Basic Education Opportunity (Pell) Grants | | Federal Aid | Financial Aid office awards, disbursed to student account | Financial Aid |
| 149 | Federal Aid - Direct Student Loans | | Federal Aid | Financial Aid office awards, disbursed to student account | Financial Aid |
| 150 | Federal Aid - Federal Indirect Cost Reimbursement | | Federal Indirects earned on federal grants and contracts | At closing of project indirects are calculated, cash awarded rolls over to project or department | Central pre/post-award costs, PA spending, college spending |
| 161 | Endowment Trust Fund Income (876) | Segregated Funds | Donor | All cash rolls over to project | Donor intent |
| 162 | Endowment Trust Fund Operations (875) | Segregated Funds | Donor | All cash rolls over to project | Donor intent |
| | Funds Transferred From Other State Agencies | Program Revenue - State | | | |
| 184 | License Plate Scholarship Programs | | UW-Whitewater logo license plate renewals | All cash rolls over to department | Scholarships (chancellor's quartet) |
| | | | | | |
| 963 | Clr - Sale Surplus Property | Revolving | | | |
| 966 | Advanced Academic Student Fees | Revolving | | | |
| 980 | Employer's Share Fringe Benefit Clearing | Revolving | | | |
| 990 | Revenue Clearing Account | Revolving | | | |
| 991 | Group Travel Advances | Revolving | | | |
| 993 | Contingent Fund | Revolving | | | |
| 997 | Unpaid Salary Deductions | Revolving | | | |
| 998 | Deductions From Salaries - Optional Deductions | Revolving | | | |
| 999 | Insurance Loss | Revolving | | | |



University of Wisconsin
Whitewater